# Port of Seattle

## **Comprehensive Annual Financial Report**

## For the Year Ended December 31, 2008

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## COMPREHENSIVE ANNUAL FINANCIAL REPORT

## for the Year Ended December 31, 2008

This report was prepared by the

Accounting and Financial Reporting Department



Washington State



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#### INTRODUCTORY SECTION

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April 30, 2009

To the Port of Seattle Commission:

The Comprehensive Annual Financial Report ("CAFR") of the Port of Seattle (the "Port") as of and for the year ended December 31, 2008 is enclosed. This report is presented in three sections: Introductory, Financial, and Statistical. The Introductory Section includes this letter of transmittal, organizational chart, and list of principal officials. The Financial Section, beginning with the independent auditor's report, contains management's discussion and analysis ("MD&A"), Enterprise Fund and Warehousemen's Pension Trust Fund financial statements, and notes to the financial statements. The Statistical Section includes selected financial, economic, and demographic data. All amounts are rounded to the nearest million dollars in the MD&A and thousand dollars in the notes to the financial statements for presentation purposes within this report.

Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, in this report rests with management of the Port. On the basis that the cost of internal controls should not outweigh their benefits, the Port has established a comprehensive framework of internal controls to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

A firm of independent auditors is engaged each year to conduct an audit of the Port's financial statements in accordance with auditing standards generally accepted in the United States of America. The goal of the independent audit is to provide reasonable assurance that the financial statements are free of material misstatement. The audit includes an examination, on a test basis, of the evidence supporting the amounts and disclosures in the financial statements, assessment of the accounting principles used and significant estimates made by management, as well as the overall presentation of the financial statements. In planning and performing their audit, the independent auditors gave consideration to the Port's comprehensive framework of internal controls in order to determine auditing procedures for the purpose of expressing an opinion on the financial statements. The independent auditor's report is presented as the first component in the Financial Section following this letter.

The independent audit of the financial statements of the Port included a broader federally mandated "Single Audit" designed to meet the special needs of Federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, involving the administration of Federal awards. These reports are available in the Port's separately issued Single Audit Report.

This letter of transmittal is designed to complement the MD&A, which provides a narrative introduction, overview, and analysis to the basic financial statements, and should be read in conjunction with it.

#### Profile of the Port

The Port is a municipal corporation of the State, organized on September 5, 1911, under provisions of the laws of the State, now codified at RCW 53.04.010 et seq. In 1942, the local governments in King County, Washington (the "County") selected the Port to operate the Seattle-Tacoma International Airport (the "Airport").

Port policies are established by the five-member Commission elected at large by the voters of the County for four-year terms. The Commission appoints the Chief Executive Officer. Through resolutions and directives, the Commission sets policy for the Port. The policies set by the Commission are implemented by the Port's Chief Executive Officer and his executive staff.

The Port is comprised of three operating divisions namely Aviation, Seaport, and Real Estate, a new Capital Development Division and a number of corporate service departments. The Aviation Division manages the Airport, the Seaport Division manages (primarily through leases) cargo and passenger marine terminals as well as industrial property connected with maritime businesses, and the Real Estate Division manages moorage facilities, leases commercial and industrial buildings/properties, and plans and facilitates the development of selected real estate assets. The new Capital Development Division was established during 2008. It houses existing engineering, project management and construction functions, and the Port's new Central Procurement Office, which consolidates contracting and procurement functions. Other Portwide departments include Accounting and Financial Reporting, Executive, Finance and Budget, Information and Communications Technology, Labor Relations, Legal, Human Resources and Development, Police, Health and Safety, Risk Services, Commission Office, Public Affairs, External Affairs, Economic and Trade Development, and Office of Social Responsibility. These corporate departments support the operating divisions and the broad mission of the Port.

The operating budget is an essential component of the management planning and control process. It quantifies business group or departmental plans for future periods in strategic, operational and monetary terms. The budgetary process includes a series of Commission briefings with the operating divisions, capital division and corporate departments during the year to update the Commission on key issues facing the business groups and to receive input into any changes in strategies and objectives. The divisions update the Commission on each business unit with background information, discussing capital and operating plans, and engaging the Commission guidance and develop budgets based on revised business plans. On an annual basis, divisions present preliminary budgets to the Commission and the Commission reviews the budget and votes on its adoption. Once an annual budget is in place, variances from the budget are analyzed monthly, and more extensively quarterly, to determine if corrective action is needed. Progress in achieving budget targets is a short-term measure of progress in achieving strategic business plan targets.

#### Local Economy and Outlook

Higher energy, health care, and food prices added to consumers' woes in the United States during 2008. Housing foreclosures accelerated, which had a crippling effect on the economy by initially shutting down the construction and financial services sectors. By late 2008, virtually all sectors of the economy showed weakness, and the economy was in a recession. Washington's economic picture is largely the result of an unstable financial system that has reduced lending, even to qualified businesses. The job market in the construction and financial sectors has faltered throughout the United States and many households in Washington State are feeling the effects of the weak economy.

Over the past year our State's employment experienced a slow growth of 1.7%. The largest urban center in Washington, King County, continued to be the major contributor to employment growth over the year. The King County region added an estimated 12,600 new jobs, a growth rate of 1.2% in the past year, which accounted for nearly 23.5% of the State's employment gain. The three industries with the greatest

contribution to the growth of the State are education and health services, information technology and government, which together added 11,800 jobs over the past year.

With the downturn of the economy, 2008 has been a challenging year in many industries, particularly the airline and shipping industries that are critical to the Port's businesses. Air passenger traffic set a new record of 32.2 million passengers in 2008, a 2.9% increase from 2007, although passenger levels declined 4.8% during the Fourth Quarter of 2008 compared to Fourth Quarter of 2007. Container volumes dropped by 13.6% to 1.7 million TEUs (Twenty-foot equivalent units – a measure of container volume), but the Seaport also experienced another record setting year of cruise sailings with 210 cruise ship calls and 886,000 passengers, a 13.5% increase from 2007. Grain volumes set an all time record of 6.4 million metric tons in 2008, a 20.0% increase from 2007.

The outlook for the coming year is dependent on the length and depth of the current global recession. Current data indicates that the downturn in the United States economy will be the longest and deepest since the 1930s, and will continue to adversely affect the Washington State economy and the airline and shipping industries in 2009. Most economists believe that the decline in United States gross domestic product will begin to flatten out in the second half of 2009 when the effects of the federal stimulus package are felt, followed by slow growth in 2010. Downside risks remain, however, should the problems in the housing and financial sectors become more severe.

#### Long-Term Financial Planning

The Port currently expects that weak economic and financial conditions will continue into 2009 and will result in decreased airline passenger and maritime cargo volumes. These elements were reflected in the Port's 2009 budget, which included key operating measure forecasts and an assumed higher cost of funds. The Port also deferred some project spending to conserve resources.

The Aviation Division budgeted for a 3.0% decline in enplanements for 2009. With the costs for new facilities, such as the C-1 Baggage system, hitting the airline rate base, the pressure for the Airport to reduce costs is tremendous. The Aviation Division strives to maintain a competitive Cost Per Enplanement ("CPE"), and the budgeted 2009 CPE of \$11.9 reflects the Port's ongoing commitment to manage airline costs. A key element of the Port's CPE reduction strategy is to use up to 90% of Passenger Facility Charges to offset debt service that would otherwise be built into the airline rate base. This strategy started in 2008 and will continue in 2009 so that 100% of the revenue bond debt service associated with the new Third Runway is excluded from the airline rate base.

The Seaport Division budgeted for additional operating revenue resulting from the reactivation of the Terminal 30 container facility in May 2009. However, container volumes are budgeted to decline more than 10.0 % compared to 2008 budget and the cruise budget projected a 4.0 % decline in passengers. The revenue impact of decreased container volumes will be limited because of the fixed rate provisions in the container terminal leases. Critical activities for the Seaport in 2009 include the timely completion of the Terminal 30 container facility and Terminal 91 cruise facility; making significant progress on Green Initiatives in the areas of air emissions, storm water, and energy efficiency; and supporting asset management.

For the Real Estate Division, the key challenges in 2009 will be to manage costs while catching up on maintenance of Real Estate properties, particularly the Maritime Industrial Center and the final stages of seawall replacement at Fishermen's Terminal. The Division will continue to improve, maintain and update Port facilities to maximize occupancy rates and vessel moorage. The Division will work in unison with the Port's customers to increase energy efficiencies and recyclables.

For 2009, the Port budgeted total operating revenues of \$486.4 million. This represents a 2.1% increase over the 2008 budget. Total operating expenses are budgeted at \$277.9 million, 4.7% higher than the 2008 budget. Net Operating Income ("NOI") before Depreciation is \$208.5 million, a 1.2% decrease over the 2008 budget. Depreciation expense is budgeted at \$157.0 million, an increase of \$9.9 million over the 2008 budget. NOI after Depreciation is \$51.5 million, decreased by \$12.5 million from the 2008 budget.

The total capital budget for 2009 is \$676.2 million and the five years capital improvement program is \$2.1 billion, which represents sustainable investments that support the Port's business plan and Green Initiative. As we improve economic stability, we continue to look for ways to improve our environmental footprint.

The Port's 2009 budget was prepared based on industry assessments and assumptions that were current as of Fourth Quarter 2008. The Port is currently reassessing these assumptions and developing contingency plans due to continued weakness in business volumes and uncertainty regarding the severity of the economic downturn.

#### **Major Initiatives**

Several major initiatives will help position the Port to meet the long term needs of its core airport and maritime businesses. The Third Runway project of \$1.0 billion is completed and became operational in November 2008. The Aviation Division's initiatives include resuming construction of a consolidated rental car facility in 2009 when financing becomes available; rebuilding Runway 16L/34R; accommodating the arrival of light rail to the Airport in late 2009; continuing infrastructure improvements and noise mitigation; and completing baggage screening and other security improvements. The Seaport Division's initiatives includes continuing the redevelopment of Terminal 30 to increase container terminal acreage and moving the cruise operations currently located there to Terminal 91, other container terminal improvements, and renewal and replacement of various harbor facilities. The Real Estate Division is postponing the acquisition of the Eastside Rail Corridor based on mutual agreement with Burlington Northern Santa Fe Railway due to continued difficulties in the nation's bond market along with a delay of Federal Surface Transportation Board approval of this acquisition. However, the Port remains committed to preserve the corridor for the public's benefit.

These initiatives support the long term sustainability of the Port and support its mission of "Creating Economic Vitality Here."

#### Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Port of Seattle for its comprehensive annual financial report for the fiscal year ended December 31, 2007. This was the third consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been accomplished without the professionalism and dedication demonstrated by the financial and management personnel of the Aviation, Seaport, Real Estate and Corporate finance & budget teams, and the Accounting & Financial Reporting department. We wish to express our appreciation to all who assisted and contributed to the preparation of this report. Credit also must be given to the Commissioners and Executive Officers for their unfailing support to ensure fiscal transparency and accountability, and to maintain the Port's financial statements in conformance with the highest professional standards.

Respectfully submitted,

Joshiton

Tay Yoshitani Chief Executive Officer

Dan thomas

Dan Thomas Chief Financial Officer

-ALNZA

Rudy Caluza Director of Accounting and Financial Reporting

Lisa Lam

Senior Manager, Financial Reporting and Controls

## Certificate of Achievement for Excellence in Financial Reporting

Presented to

## Port of Seattle Washington

For its Comprehensive Annual Financial Report for the Fiscal Year Ended December 31, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

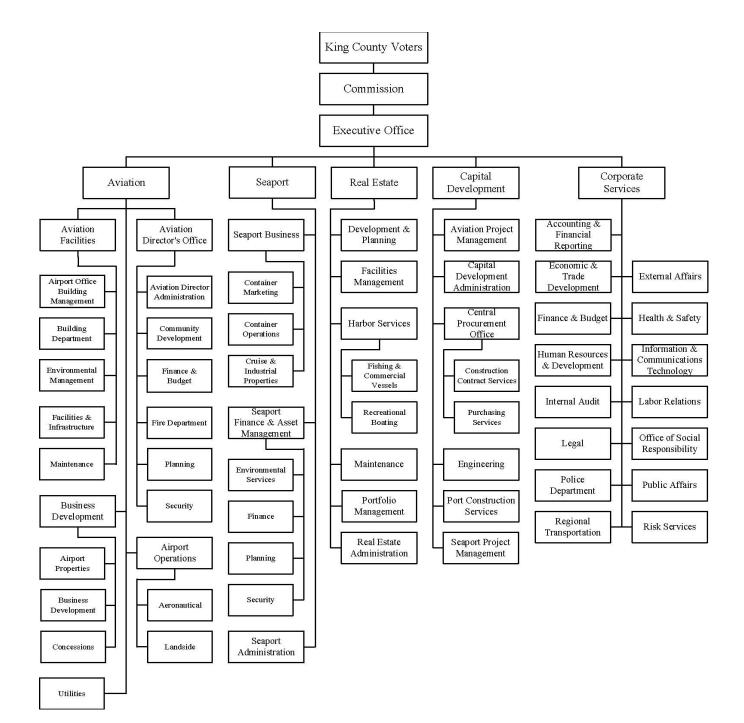


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President

**Executive Director** 

#### **ORGANIZATIONAL CHART FOR 2009**



#### LIST OF ELECTED AND APPOINTED OFFICIALS IN 2009

#### **Elected Board of Commissioners**

Name	Office	Term Expires
Bill Bryant	Chair and President	December 31, 2011
Gael Tarleton	Vice Chair and Vice President	December 31, 2011
Lloyd Hara	Secretary	December 31, 2009
Patricia Davis	Assistant Secretary	December 31, 2009
John Creighton	Commissioner	December 31, 2009

#### Appointed Executive Staff

Tay Yoshitani	Chief Executive Officer
Linda J. Strout	Deputy Chief Executive Officer
Dan Thomas	Chief Financial Officer
Craig Watson	General Counsel
Kurt Beckett	External Affairs Director
Mark Reis	Managing Director, Aviation
Charles Sheldon	Managing Director, Seaport
Joe McWilliams	Managing Director, Real Estate
Ralph Graves	Managing Director, Capital Development

#### **FINANCIAL SECTION**

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## MOSS-ADAMS LLP

CERTIFIED PUBLIC ACCOUNTANTS | BUSINESS CONSULTANTS

#### INDEPENDENT AUDITOR'S REPORT

To the Port Commission Port of Seattle Seattle, Washington

We have audited the accompanying financial statements of the Enterprise Fund and the Warehousemen's Pension Trust Fund of the Port of Seattle (the "Port") as of December 31, 2008 and 2007 and for the years ended December 2008, 2007, and 2006, which collectively comprise the Port's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Port's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Enterprise Fund and the Warehousemen's Pension Trust Fund as of December 31, 2008 and 2007, and the changes in financial position and cash flows for the Enterprise Fund, and the changes in net assets for the Warehousemen's Pension Trust Fund for the years ended December 2008, 2007, and 2006, in conformity with accounting principles generally accepted in the United States of America.

The accompanying management's discussion and analysis is not a required part of the financial statements but is supplementary information required by the Governmental Accounting Standards Board. This supplementary information is the responsibility of the Port's management. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audits of the basic financial statements and, accordingly, we express no opinion on them.

MOSS Adams LAP

Seattle, Washington April 30, 2009

#### MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE YEAR ENDED DECEMBER 31, 2008

#### INTRODUCTION

The following Management's Discussion and Analysis ("MD&A") of the Port of Seattle's (the "Port") activities and financial performance provides an introduction to the financial statements of the Port for the fiscal year ended December 31, 2008, including the Port operations within the Enterprise Fund and the Warehousemen's Pension Trust Fund, with selected comparative information for the years ended December 31, 2007 and 2006. The Enterprise Fund accounts for all activities and operations of the Port except for the activities included within the Warehousemen's Pension Trust Fund. This includes the Port's major business activities, which are comprised of the Aviation. Seaport, and the Real Estate divisions. Enterprise Funds are used to account for operations and activities that are financed at least in part by fees or charges to external users. The Warehousemen's Pension Trust Fund accounts for the assets of the employee benefit plan held by the Port in a trustee capacity. The Port became the sole administrator for the Warehousemen's Pension Plan and Trust effective May 25, 2004. The MD&A presents certain required supplementary information regarding capital assets and long-term debt activity during the year. including commitments made for capital expenditures. The information contained in this MD&A has been prepared by management and should be considered in conjunction with the financial statements and the notes thereto, which follow this section. The notes are essential to thoroughly understand the data contained in the financial statements.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

The financial section of this annual report consists of three parts: MD&A, the basic financial statements, and the notes to the financial statements. The report includes the following three basic financial statements for the Port Enterprise Fund: the statements of net assets, the statements of revenues, expenses, and changes in net assets, and the statements of cash flows. The report also includes the following two basic financial statements for the Warehousemen's Pension Trust Fund: statements of net assets and statements of changes in net assets.

#### **ENTERPRISE FUND**

#### **Financial Position Summary**

The statements of net assets present the financial position of the Enterprise Fund of the Port at the end of the fiscal year. The statements include all assets and liabilities of the Enterprise Fund. Net assets, the difference between total assets and total liabilities, is an indicator of the current fiscal health of the organization and the enterprise's financial position over time. A summarized comparison of the Enterprise Fund assets, liabilities, and net assets at December 31 is as follows (in millions):

	2008	2007	2006
ASSETS:			
Current, long-term, and other assets	\$ 819.9	\$ 1,265.1	\$ 799.1
Capital assets	 5,345.4	 5,169.3	 4,909.8
Total assets	\$ 6,165.3	\$ 6,434.4	\$ 5,708.9
LIABILITIES:			
Current liabilities	\$ 418.2	\$ 752.1	\$ 388.7
Long-term liabilities	 3,107.2	 3,192.3	 3,035.7
Total liabilities	\$ 3,525.4	\$ 3,944.4	\$ 3,424.4
NET ASSETS:			
Invested in capital assets—net of related debt	\$ 2,270.7	\$ 2,166.9	\$ 2,073.4
Restricted assets	34.2	33.7	45.3
Unrestricted net assets	 335.0	 289.4	 165.8
Total net assets	\$ 2,639.9	\$ 2,490.0	\$ 2,284.5

Assets exceeded liabilities by \$2.6 billion, a \$154.6 million increase based on restated 2008 beginning balance over total net assets as of December 31, 2007 compared to \$2.5 billion, and a \$205.5 million increase over total net assets as of December 31, 2006. For each year presented, the largest portion of the Enterprise Fund's net assets represents its investment in capital assets, less the related debt outstanding used to acquire those capital assets. The Port uses these capital assets to provide services to its tenants, passengers, and customers of the Aviation, Seaport and Real Estate Divisions; consequently, these assets are not available for future spending. Although the Port's investment in its capital assets is reported net of related debt, it is noted that the resources required to repay this debt must be provided annually from operations, since the capital assets themselves cannot be used to liquidate liabilities. From 2007 to 2008 and from 2006 to 2007, there was an increase of \$103.8 million and \$93.5 million, respectively, in invested in capital assets net of related debt from the continued creation of new assets.

As of December 31, 2008 and 2007, the restricted net assets of \$34.2 million and \$33.7 million, respectively, are mainly comprised of net assets from Passenger Facility Charges (PFCs) and Customer Facility Charges (CFCs) which are subject to Federal and State regulations on their uses. From 2007 to 2008 and from 2006 to 2007, there was an increase of \$0.5 million and a decrease of \$11.6 million, respectively, in restricted net assets due to the timing of spending from PFCs and CFCs.

As of December 31, 2008 and 2007, the unrestricted net assets of \$335.0 million and \$289.4 million, respectively, may be used to satisfy the Port's ongoing obligations. However, amounts from airport operations must be used solely for the Aviation Division's ongoing obligations. Cash and cash equivalents, and investment balances related to such airport operations total \$230.5 million and \$246.4 million for the years ended 2008, and 2007, respectively. The decrease in this category from 2007 is largely due to utilizing the funds for capital spending during 2008.

#### Statements of Revenues, Expenses, and Changes in Net Assets

The change in net assets is an indicator of whether the overall fiscal condition of the Enterprise Fund has improved or worsened during the year. Following is a summary of the statements of revenues, expenses, and changes in net assets (in millions):

	2008	2007	2006
Operating revenues	\$ 489.0	\$ 461.1	\$ 448.5
Operating expenses	 280.3	 241.8	 223.6
Operating income before depreciation	208.7	219.3	224.9
Depreciation	 144.2	 141.6	 140.2
Operating income	64.5	77.7	84.7
Nonoperating income—net	 90.1	 127.8	 116.3
Increase in net assets	154.6	205.5	201.0
Net assets—beginning of year, as restated (Note 1)	 2,485.3	 2,284.5	 2,083.5
Net assets—end of year	\$ 2,639.9	\$ 2,490.0	\$ 2,284.5

#### **Financial Operation Highlights**

A summary of gross operating revenues follows (in millions):

	2008	2007	2006
OPERATING REVENUES:			
Services	\$ 187.8	\$ 168.7	\$ 161.2
Property rentals	286.2	279.4	273.5
Fuel hydrant facility revenues	2.9	8.0	8.1
Operating grant and contract revenues	 12.1	 5.0	 5.7
Total	\$ 489.0	\$ 461.1	\$ 448.5

During 2008, operating revenue within the Enterprise Fund increased 6.1% from \$461.1 million to \$489.0 million. Aviation Division operating revenues increased \$10.8 million due to (1) an increase in landing fee revenue resulting from a rate increase to recover higher operating costs, and (2) an increase in parking revenues resulting from a rate increase in late 2007, while 2008 included a full year of the increase. Amounts were partially offset by a decrease in fuel hydrant facility revenues due to a refund of unspent bond proceeds to the lessee. Seaport Division operating revenues increased \$15.2 million from 2007 due to (1) receipt of retroactive environmental clean-up grant money from the Department of Ecology for the Terminal 5 and Harbor Island superfund sites, (2) an increase in the container terminal lease rate, effective on January 1, 2008, (3) an increase in cruise revenues, largely due to higher passenger volumes, and (4) an increase in bulk terminal revenues due to higher grain volumes. Amounts were partially offset by a reduction in container terminal leased acres at Terminal 5 and crane rent. Real Estate Division operating revenues increased \$2.2 million from 2007 primarily due to completion of construction

at Shilshole Bay Marina, in 2008 and an increase in event activity at Bell Harbor International Conference Center.

During 2007, operating revenue within the Enterprise Fund increased 2.8% from \$448.5 million to \$461.1 million. Aviation Division operating revenues increased \$10.0 million due to (1) an increase in landing fee revenue from a rate increase to recover higher operating and debt service costs, (2) an increase in parking revenues from higher numbers of weekly, passport, and corporate premier parking, (3) an increase in concession revenues from higher concession sales per enplanement, (4) an increase in rental car revenue due to higher growth and a \$1.2 million minimum annual guarantee adjustment resulting from an internal audit of rental car agencies, and partially offset by (5) a reduction in Radisson Hotel lease revenue due to its closure in 2006 and a one-time easement payment from Sound Transit. Seaport Division operating revenues increased \$1.8 million from 2006 due to (1) an increase in cruise revenues resulting from an increase in the number of cruise passengers, higher passenger fees and more favorable lease terms with the cruise terminal operator in effect in 2007, (2) higher occupancy at industrial docks and properties, and (3) higher occupancy and activity in commercial real estate properties. Amounts were partially offset by a decline in security grant revenue and a decline in container crane rent resulting from increased use of tenant owned cranes.

	2008	2007	2006
OPERATING EXPENSES BEFORE DEPRECIATION:			
Operations and maintenance	\$ 206.8	\$ 178.7	\$ 173.0
Administration	44.4	38.8	33.8
Law enforcement	20.2	19.2	18.0
Environmental—net	 8.9	 5.1	 (1.2)
Total operating expenses before depreciation	\$ 280.3	\$ 241.8	\$ 223.6

A summary of operating expenses before depreciation follows (in millions):

During 2008, operating expenses increased 15.9% from \$241.8 million to \$280.3 million from prior year. Aviation Division operating expenses increased \$23.6 million primarily due to (1) an increase in new fulltime-equivalent positions to maintain the baggage system asset and an other postemployment benefit reserve adjustment for the firefighter (LEOFF 1) plan members, (2) expensing of capital-related write-offs, (3) an increase in materials and supplies such as the purchase of deicer fluid, and (4) an increase in worker's compensation claims in the Maintenance Department. Seaport Division operating expenses increased \$8.9 million from 2007. The increase was primarily caused by special expense projects including the upland disposal of Terminal 30 dredge materials, repairment of Terminal 46 cranes, and expense elements of the Terminal 30/Terminal 91 project. Real Estate Division operating expenses increased \$9.0 million over 2007 primarily due to expensing previously capitalized costs in connection with a plan to develop North Bay. Portwide operations and maintenance expenses increased due to additional resources required, such as the Central Procurement Office, to support and implement State performance audit recommendations, and a newly added Office of Social Responsibility. Administration expenses increased \$5.6 million primarily due to increases in (1) salaries, wages and benefits from filling previously vacant positions, and (2) legal expenses relating to several audits. Portwide environmentalnet expenses increased due to the adoption of a new accounting standard implemented in 2008 to account for environmental reserves.

During 2007, operating expenses increased 8.1% from \$223.6 million to \$241.8 million from prior year. Aviation Division operating expenses increased \$10.8 million primarily due to (1) an increase in salaries, wages and benefits from additional new positions, regular annual salary increases, new contractual rates, and higher medical insurance costs offset by (2) an increase in materials and supplies resulting partially from researching and assessing values to various inventory items that were previously not known and were valued at zero cost, (3) a decrease in outside services of which a portion relates to closing the Radisson Hotel in 2006, and (4) a reduction in electricity costs due to lower rates and the energy conservation program. Seaport Division operating expenses increased \$6.4 million from 2006. This was primarily caused by increases in the environmental reserve for several sites due to scope expansion and new cost information. Amounts were partially offset by a decrease in security grant related expenses. Portwide operations and maintenance expenses increased \$6.8 million due to the adoption of a new accounting standard implemented in 2007 to account for other postemployment benefits. Administration expenses increased \$5.0 million primarily due to increases in (1) salaries, wages and benefits from job evaluation refresh projects along with some new positions added in 2007, and (2) outside services primarily focused in information technology due to maintenance of new systems.

As a result of the above, 2008 operating income before depreciation decreased \$10.6 million from 2007, and decreased \$5.6 million in 2007 from 2006.

2008 depreciation expense increased \$2.6 million from 2007 and increased \$1.4 million in 2007 from 2006, respectively, due to an overall increase in additions to capital assets year over year.

A summary of nonoperating income—net follows (in millions):

	2008	2007	2006
NONOPERATING INCOME (EXPENSE):			
Ad valorem tax levy revenue	\$ 75.7	\$ 68.6	\$ 62.7
Passenger facility charges revenue and related interest income	62.8	63.1	59.1
Customer facility charges revenue and related interest income	23.5	22.6	17.2
Grants and donations	52.4	94.9	127.5
Investment income-net	35.8	57.2	28.9
Revenue and capital appreciation bond interest expense	(105.1)	(113.0)	(101.5)
Passenger facility charges revenue bond interest expense	(11.4)	(11.8)	(12.3)
General obligation bond interest expense—net	(17.0)	(15.6)	(15.8)
Public expense	(27.5)	(8.6)	(11.0)
Other income (expense)—net	0.9	(29.6)	(38.5)
Total	<u>\$ 90.1</u>	<u>\$ 127.8</u>	<u>\$ 116.3</u>

During 2008, nonoperating income—net was \$90.1 million or \$37.7 million lower than 2007. This was due primarily to (1) a decrease in grants and donations revenues specifically relating to Transportation Security Administration (TSA) Aviation grants and Federal Aviation Administration (FAA) grants from reduced spending on grant funded projects such as in-line baggage screening and Noise Program acquisition and insulated projects along with (2) a decrease in investment income—net from declining interest rates coupled with lower portfolio balances, and (3) higher public expenses from the transfer of ownership of the Third Runway Navigational Aids System to the FAA with a cost of \$24.0 million. These amounts were partially offset by a decrease in loss from the disposal of assets largely from the sale of Pier 48 resulting in a gain of \$9.6 million.

During 2007, nonoperating income—net was \$127.8 million or \$11.5 million higher than 2006. This was due primarily to an increase in investment income—net of \$28.3 million due to favorable market conditions and \$9.0 million in additional income related to security lending agreements along with a \$19.8 million favorable variance in losses from the demolition of capital assets. In prior years, capital assets that were placed out of service were identified by the Port during a full physical inventory of capital assets. Additionally, the Aviation Division recorded \$2.7 million in other revenue from properties reverting to the Port at the end of their lease terms. These favorable variances were partially offset by \$8.6 million in investment fees from the security lending agreements mentioned above and lower grant revenues related to the security program at the airport from the closeout of some programs and fully utilizing available grant funding for other programs.

Increase in net assets for 2008 and 2007 was \$154.6 million and \$205.5 million, respectively, compared to \$201.0 million in 2006. Though a lower increase than prior years, there was still positive growth in net operating income and nonoperating income—net for 2008 resulting in the corresponding increase in net assets. For 2007, there were significant increases in nonoperating income partially offset by a decrease in operating income before depreciation and higher depreciation expense for the year.

#### WAREHOUSEMEN'S PENSION TRUST FUND

The Warehousemen's Pension Trust Fund accounts for the assets of the employee benefit plan held by the Port in a trustee capacity. Effective May 25, 2004, the Port became the sole administrator of the Warehousemen's Pension Plan and Trust (the "Plan"). This plan was originally established to provide pension benefits for the employees at the Port's warehousing operations at Terminal 106. In late 2002, the Port terminated all warehousing operations following the departure of the principal customer who operated the facility. The Plan provides that only service credited and compensation earned prior to April 1, 2004, shall be utilized to calculate benefits under the Plan, and the Port agrees to maintain the frozen Plan and to contribute funds to the Plan in such amounts that may be necessary to enable the Plan to pay vested accrued benefits as they become due and payable to participants and beneficiaries of the Plan. A summarized comparison of the assets, liabilities, and net assets of the Warehousemen's Pension Trust Fund as of December 31, 2008, 2007 and 2006, and changes in net assets for the years ended December 31, 2008, 2007 and 2006 (in millions) are as follows:

	2	2008	2	2007	2	2006
Total assets Total liabilities	\$	8.5	\$	13.1	\$	13.0
Total net assets	<u>\$</u>	8.5	\$	13.1	\$	13.0
Total (deductions) additions Total (deductions)		(2.3) (2.3)		2.3 (2.2)		2.9 (2.2)
(Decrease) Increase in net assets Net assets—beginning of year		(4.6) 13.1		0.1 13.0		0.7 12.3
Net assets—end of year	\$	8.5	\$	13.1	\$	13.0

Total net assets as of December 31, 2008 decreased by \$4.6 million from December 31, 2007 mainly due to a \$0.5 million loss on investments sold in 2008, and a decrease in fair value of investments of \$3.7 million resulting from unfavorable market conditions compared to 2007.

Total net assets as of December 31, 2007 increased by \$0.1 million over total net assets as of December 31, 2006 due to a \$0.6 million gain on investments sold in 2007. This increase was partially offset by a decrease in fair value of investments of \$0.2 million due to market conditions compared to 2006.

Additional information on the Port's Warehousemen's Pension Trust Fund can be found in Note 15 in the accompanying notes to the financial statements.

#### **CAPITAL ASSETS**

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The Port's capital assets as of December 31, 2008, amounted to \$5.3 billion (net of accumulated depreciation). This investment in capital assets includes land, air rights, facilities improvements, equipment, furniture and fixtures, and construction work in progress. The total increase in the Port's investment in capital assets after accumulated depreciation for 2008 was 3.4%, or \$176.1 million.

During 2008, completed projects totaling \$1.0 billion were closed from construction-in-progress to their respective capital accounts. The major completed projects were (in millions):

Aviation Division:		
Third Runway	\$ 647.6	
Baggage Systems	148.0	
North Expressway Relocation	82.3	
Central Terminal	10.2	
Seaport Division:		
Terminal 18 Upgrades	\$ 29.5	
Terminal 115	10.1	
Real Estate Division:		
Fishermen's Terminal	\$ 13.3	

Capital asset acquisitions are capitalized at cost and depreciated using the straight-line method. During 2008, the Port collected \$74.5 million in property taxes through a King County ad valorem tax levy. Through this tax levy, PFCs, Federal and State grants, net increase in assets, and various bond issues, the Port funds capital assets. All capital assets are accounted for within the Enterprise Fund. Additional information on the Port's capital assets can be found in Note 3 in the accompanying notes to the financial statements.

#### **DEBT ADMINISTRATION**

As of December 31, 2008, the Port had outstanding revenue bonds and notes of \$2.6 billion, an \$85.4 million decrease from 2007 primarily due to scheduled principal payments. During 2008, subordinate lien revenue notes (tax-exempt commercial paper) decreased by \$32.8 million from \$186.3 million in 2007 to \$153.5 million in 2008. On June 11, 2008, the Port issued \$200.7 million of subordinate lien revenue bonds, Series 2008, to refund subordinate lien revenue bonds, Series 2003C, and to pay the costs of issuing the Series 2008 bonds.

As of December 31, 2008, the Port had outstanding general obligation bonds of \$378.1 million, a \$19.7 million decrease from 2007 due to scheduled principal payments.

As of December 31, 2008, the Port had outstanding PFC revenue bonds of \$209.7 million, a \$9.1 million decrease from 2007 due to scheduled principal payments.

As of December 31, 2008, the Port had outstanding Fuel Hydrant Special Facility Revenue bonds of \$110.4 million, a \$6.4 million decrease from 2007 due to \$4.0 million defeasance of debt on December 1, 2008 and \$2.4 million scheduled principal payments. The fuel facilities are leased to SeaTac Fuel Facilities LLC ("Lessee") for 40 years. The Port owns the fuel system and the Lessee is obligated to collect the fuel system fees and to make monthly rent payments including a base rent for the land to the Port and facilities rent to Wells Fargo Bank Northwest, National Association ("Trustee"). Facilities rent is established at an amount sufficient to pay monthly debt service, replenish any deficiency in the debt service reserve fund, and pay other fees associated with the bonds, including the Trustee fee. No tax funds or revenues of the Port (other than fuel facilities lease revenues) are pledged to pay the debt service on the bonds.

Below are the underlying ratings for Port of Seattle bonds as of December 31, 2008. Many of the Port's bond issues include credit enhancement; the credit ratings for those issues are the ratings of the bond insurer or letter of credit provider.

Current Bond Ratings	Fitch	Moody's	S&P
General obligation bonds	AA+	Aa1	AAA
First lien revenue bonds	AA	Aa2	AA-
Intermediate lien revenue bonds	A+	Aa3	A+
Subordinate lien revenue bonds	А	A1	А

Additional information on the Port's debt activity can be found in Note 5 in the accompanying notes to the financial statements.

#### ENTERPRISE FUND

#### STATEMENTS OF NET ASSETS AS OF DECEMBER 31, 2008 AND 2007 (In thousands)

	2008	2007	
ASSETS			
CURRENT ASSETS:			
Cash and cash equivalents	\$ 29,862	\$ 38,083	
Restricted cash and cash equivalents:			
Securities lending		319,521	
Bond funds and other	17,188	46,019	
Fuel hydrant assets held in trust	6,305	10,270	
Short-term investments	146,564	82,200	
Restricted short-term investments:			
Bond funds and other	82,722	98,489	
Fuel hydrant assets held in trust		8,938	
Accounts and contracts receivable, less allowance of \$522			
and \$1,645 for doubtful accounts	35,459	34,295	
Federal grants-in-aid receivable	13,300	19,932	
Taxes receivable	1,837	1,554	
Materials and supplies	6,012	6,105	
Prepayments and other current assets	3,887	6,985	
Total current assets	343,136	672,391	
NONCURRENT ASSETS:			
Long-term investments	271,848	243,287	
Restricted long-term investments:		,	
Bond funds and other	159,996	306,591	
Fuel hydrant assets held in trust	4,100	121	
Deferred finance costs, net of accumulated amortization	.,		
of \$34,053 and \$30,937	33,028	38,762	
Other long-term assets	7,798	3,957	
CAPITAL ASSETS:			
Land and air rights	1,880,096	1,337,320	
Facilities and improvements	4,092,289	3,671,843	
Equipment, furniture, and fixtures	333,353	323,945	
Total capital assets	6,305,738	5,333,108	
	0,000,100	0,000,100	
Less accumulated depreciation	1,255,022	1,157,381	
Construction work in progress	294,635	993,574	
Total capital assets—net	5,345,351	5,169,301	
Total noncurrent assets	5,822,121	5,762,019	
TOTAL	<u>\$ 6,165,257</u>	<u>\$ 6,434,410</u>	

	2008	2007
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES:	<b>• -</b> 74,400	<b>•</b> • • • • • • •
Accounts payable and accrued expenses	\$ 71,483	\$ 61,414
Payroll and taxes payable	35,736	28,728
Bond interest payable	40,968	43,219
Lease deposits and customer advances	6,831	13,411
Current security fund liability	15,813	15,059
Securities lending obligation	247 225	319,521
Current maturities of long-term debt	247,325	270,810
Total current liabilities	418,156	752,162
LONG-TERM LIABILITIES:		
Other postemployment benefits obligation	13,136	6,052
Accrued environmental expenses	18,089	6,179
Accrued long-term expenses	4,354	3,735
Total long-term liabilities	35,579	15,966
LONG-TERM DEBT—Less current maturities:		
Revenue bonds	2,368,560	2,428,940
General obligation bonds	357,315	378,065
Passenger facility charges revenue bonds	200,155	209,685
Fuel hydrant special facility bonds	108,005	114,445
Unamortized bond premiums—net of discounts and amortization	37,573	45,167
Total long-term debt	3,071,608	3,176,302
Total noncurrent liabilities	3,107,187	3,192,268
Total liabilities	3,525,343	3,944,430
CONTINGENCIES AND COMMITMENTS (Notes 11 and 12)		
NET ASSETS:		
Invested in capital assets-net of related debt	2,270,740	2,166,854
Restricted for:		
Passenger facility charges	33,692	21,281
Customer facility charges		11,832
Grants and other	535	623
Unrestricted	334,947	289,390
Total net assets	2,639,914	2,489,980
TOTAL	<u>\$ 6,165,257</u>	<u>\$ 6,434,410</u>

#### **ENTERPRISE FUND**

#### STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2008, 2007 AND 2006 (In thousands)

	2008	2007	2006
OPERATING REVENUES:			
Services	\$ 187,791	\$ 168,679	\$ 161,200
Property rentals	286,139	279,378	273,529
Fuel hydrant facility revenues	2,926	8,054	8,077
Operating grant and contract revenues	12,140	5,035	5,643
Total revenue	488,996	461,146	448,449
OPERATING EXPENSES BEFORE DEPRECIATION:			
Operations and maintenance	206,730	178,743	173,019
Administration	44,438	38,761	33,790
Law enforcement	20,221	19,179	18,017
Environmental—net	8,889	5,117	(1,262)
Total operating expenses before depreciation	280,278	241,800	223,564
NET OPERATING INCOME BEFORE DEPRECIATION	208,718	219,346	224,885
DEPRECIATION	144,208	141,588	140,190
OPERATING INCOME	64,510	77,758	84,695
NONOPERATING INCOME (EXPENSE):			
Ad valorem tax levy revenue	75,680	68,617	62,691
Passenger facility charges revenue and related interest income	62,770	63,114	59,141
Customer facility charges revenue and related interest income	23,534	22,570	17,188
Grants and donations	52,436	94,888	127,524
Investment income—net	35,813	57,195	28,895
Revenue and capital appreciation bond interest expense	(105,063)	(113,011)	(101,491)
Passenger facility charges revenue bond interest expense	(11,412)	(11,844)	(12,258)
General obligation bond interest expense—net	(16,971)	(15,621)	(15,754)
Public expense	(27,494)	(8,654)	(11,027)
Other income (expense)—net	848_	(29,588)	(38,584)
Total nonoperating income—net	90,141	127,666	116,325
INCREASE IN NET ASSETS	154,651	205,424	201,020
TOTAL NET ASSETS:			
Beginning of year, as restated (Note 1)	2,485,263	2,284,556	2,083,536
End of year	<u>\$ 2,639,914</u>	\$ 2,489,980	\$ 2,284,556

#### **ENTERPRISE FUND**

#### STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2008, 2007 AND 2006 (In thousands)

	2008	2007	2006
OPERATING ACTIVITIES: Cash received from customers	\$ 469,363	\$ 473,577	\$ 436,152
Cash paid to suppliers for goods and services	(91,170)	(88,825) (151,260)	(114,165)
Cash paid to employees for salaries, wages, and benefits Operating grant and contract revenues	(162,668)		(146,725)
	12,140	5,035	5,643
Recovery receipts	13,667 5,000	2,920 (1,254)	3,419 2,332
Other Net cash provided by operating activities	246,332	240,193	186,656
NONCAPITAL AND RELATED FINANCING ACTIVITIES:			
Public expense disbursements	(3,459)	(6,472)	(11,027)
Ad valorem tax levy receipts	75,397	68,603	62,703
Receipts from implicit financing	2,798		5,802
Net cash provided by noncapital and related financing activities	74,736	62,131	57,478
CAPITAL AND RELATED FINANCING ACTIVITIES:			
Proceeds from issuance and sale of revenue			
and fuel hydrant bonds	200,000	240,163	168,720
Proceeds from issuance of commercial paper	28,860	90,940	162,890
Proceeds from issuance and sale of general obligation (GO) bonds			7,729
Proceeds used for refunding of revenue and GO bonds	(199,964)		(187,029)
Acquisition and construction of capital assets	(335,033)	(398,059)	(457,533)
Principal payments on revenue bonds, PFC bonds, GO bonds,			
and commercial paper	(150,160)	(143,695)	(146,090)
Interest payments on revenue and fuel hydrant bonds, PFC bonds,			
GO bonds, and commercial paper	(165,437)	(168,863)	(158,776)
Proceeds from sale of capital assets	11,008	344	288
Receipts from grants and donations	57,016	91,585	144,203
Passenger facility charges receipts	60,539	60,068	58,059
Customer facility charges receipts	20,749	19,665	15,486
Net cash used in capital and related financing activities	(472,422)	(207,852)	(392,053)
INVESTING ACTIVITIES:			
Purchases of investment securities	(594,090)	(623,600)	(282,359)
Proceeds from sales and maturities of investments	676,508	497,273	448,573
Interest received on investments	27,604	34,267	29,927
Interest paid on securities lending	(3,083)	(8,612)	
Interest income on securities lending	3,398	9,019	
Cash collateral (remittance of) receipts from securities lending	(319,521)	319,521	
Net cash (used in) provided by investing activities	(209,184)	227,868	196,141
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(360,538)	322,340	48,222
CASH AND CASH EQUIVALENTS:			
Beginning of year	413,893	91,553	43,331
End of year	\$ 53,355	\$ 413,893	\$ 91,553
Con notes to financial statements			<u> </u>

See notes to financial statements.

(Continued)

#### ENTERPRISE FUND

#### STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2008, 2007 AND 2006 (In thousands)

	2008	2007	2006
RECONCILIATION OF OPERATING INCOME TO NET CASH			
PROVIDED BY OPERATING ACTIVITIES:			
Operating income	\$ 64,51	0 \$ 77,758	\$ 84,695
Miscellaneous nonoperating income (expense)	5,00	00 (1,254)	2,332
Adjustments to reconcile operating income to net cash			
provided by operating activities:			
Depreciation	144,20	)8 141,588	140,190
Decrease (increase) in assets:			
Accounts and contracts receivable	(38	32) 2,377	774
Materials and supplies, prepayments, and other	10,07	7 7,811	(8,984)
Increase (decrease) in liabilities:			
Accounts payable and accrued expenses	2,35	6,392)	(25,538)
Payroll and taxes payable	7,00	08 1,587	(2,446)
Accrued environmental expenses	11,91	0 (2,505)	1,443
Lease deposits and customer advances	(6,18	37) 12,316	(20,014)
Current security fund liability	75		14,204
Other postemployment benefit obligation	7,08	6,052	
Net cash provided by operating activities	<u>\$ 246,33</u>	<u>\$ 240,193</u>	<u>\$ 186,656</u>
SUPPLEMENTAL SCHEDULE OF NONCASH CAPITAL AND			
RELATED FINANCING ACTIVITIES			
Acquisition of capital assets through refunding Series 1999A			
Special Facilities Revenue Bonds	\$	\$	\$ 49,521
Transfer of ownership of the Third Runwy Navigational Aids System			
to Federal Aviation Administration (FAA)	24,03	35	
See notes to financial statements.			(Concluded)

#### WAREHOUSEMEN'S PENSION TRUST FUND

#### STATEMENTS OF NET ASSETS AS OF DECEMBER 31, 2008 AND 2007 (In thousands)

		2008	2007
ASSETS:			
Cash and cash equivalents	\$	198	\$ 202
Investments—fair value:			
Common stock		4,261	7,892
Corporate bonds		3,898	4,860
Other assets		151	 148
Total assets		8,508	 13,102
LIABILITIES—Accounts payable		(6)	 (8)
NET ASSETS—Held in trust for pension benefits and other purposes (A schedule of funding progress is presented on page 55)	<u>\$</u>	8,502	\$ 13,094

#### WAREHOUSEMEN'S PENSION TRUST FUND

#### STATEMENTS OF CHANGES IN NET ASSETS FOR THE YEARS ENDED DECEMBER 31, 2008, 2007 AND 2006 (In thousands)

	2008	2007	2006
ADDITIONS:			
Employer contributions	<u>\$ 1,500</u>	<u>\$ 1,500</u>	<u>\$ 1,500</u>
Investment earnings:			
Interest		1	2
Dividends	428	431	372
(Loss) Gain on investments sold	(504)	630	126
Net (decrease) increase in fair value of investments	(3,703)	(211)	900
Less investment expense	(17)	(28)	(16)
Net investment (loss) earnings	(3,796)	823	1,384
Total (deductions) additions	(2,296)	2,323	2,884
DEDUCTIONS:			
Benefits	2,176	2,141	2,117
Administrative expenses	41	40	40
Professional fees	79	62	48
Total deductions	2,296	2,243	2,205
CHANGE IN NET ASSETS	(4,592)	80	679
NET ASSETS HELD IN TRUST FOR PENSION BENEFITS AND OTHER PURPOSES:			
Beginning of year	13,094	13,014	12,335
End of year	<u>\$ 8,502</u>	<u>\$ 13,094</u>	<u>\$ 13,014</u>

#### NOTES TO FINANCIAL STATEMENTS

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Organization**—The Port of Seattle (the "Port") is a municipal corporation organized on September 5, 1911, through enabling legislation by consent of the voters within the Port district. In 1942, the local governments in King County selected the Port to operate the Seattle-Tacoma International Airport (the "Airport"). The Port is considered a special purpose government with a separately elected commission of five members and is legally separate and fiscally independent of other state or local governments. The Port has no stockholders or equity holders. All revenues or other receipts must be disbursed in accordance with provisions of various statutes, applicable grants, and agreements with the holders of its bonds.

**Reporting Entity**—The Port reports the following funds: the Enterprise Fund accounts for all activities and operations of the Port except for the activities included within the Warehousemen's Pension Trust Fund.

The Enterprise Fund is used to account for operations and activities that are financed at least in part by fees or charges to external users. The Enterprise Fund comprises three operating divisions. The Aviation Division ("Aviation") serves the predominant air travel needs of a five-county area. The Airport has 17 U.S.-flag passenger air carriers (including regional and commuter air carriers) and 11 foreign-flag passenger air carriers providing nonstop service from the Airport to 92 cities, including 20 foreign cities. The Seaport Division ("Seaport") focuses primarily on containerized cargo and passenger marine terminals as well as industrial property connected with maritime businesses. International containerized cargo arriving by ship is transferred to various modes of land transportation destined for other regions of the country. Domestic containerized cargo arriving by various modes of land transportation is transferred to outbound ships for distribution to other countries around the world. The Real Estate Division ("Real Estate") manages moorage facilities, leases commercial and industrial buildings/properties, and plans and facilitates the development of selected real estate assets. All of these divisions have labor workforces subject to various collective bargaining agreements. These workforces support the operations and maintenance of the divisions.

The Warehousemen's Pension Trust Fund accounts for the assets of the employee benefit plan held by the Port in a trustee capacity. On May 25, 2004, the Port became the sole administrator for the Warehousemen's Pension Plan and Trust (the "Plan"). This plan was originally established to provide pension benefits for the employees at the Port's warehousing operations at Terminal 106. In late 2002, the Port terminated all warehousing operations following the departure of the principal customer who operated the facility. As of May 25, 2004, the Plan is a governmental plan maintained and operated solely by the Port.

For financial reporting purposes, component units are entities which are legally separate organizations for which the Port is financially accountable, and other organizations for which the nature and significance of their relationship with the Port are such that exclusion would cause the Port's financial statements to be misleading or incomplete. Based on these criteria, the following is considered as a component unit of the Port's reporting entity.

The Industrial Development Corporation ("IDC") is a blended component unit of the Port and is included within the accompanying financial statements. The IDC is a special purpose government with limited powers and governed by a Board of Directors, which is comprised of the same members as the Port Commission. The IDC has issued tax-exempt nonrecourse revenue bonds to finance industrial development for acquiring, constructing, and renovating transshipment and manufacturing facilities within the corporate boundaries of the Port. These revenue bonds are secured by revenues derived from the industrial development facilities funded by the revenue bonds and leased to the IDC. The Port has not recorded these obligations, or the related assets, on the accompanying financial statements of the Port, as the Port has no obligation for the outstanding bonds beyond what is provided in the leasing arrangements. A copy of the separate financial statements for IDC may be obtained at:

Port of Seattle Pier 69, P.O. Box 1209 Seattle, WA 98111

Internet Address: www.portseattle.org

**Basis of Accounting**—The Port is accounted for on a flow of economic resources measurement focus. The financial statements are prepared in accordance with accounting principles generally accepted in the United States of America as applied to governmental units using the accrual basis of accounting. The Governmental Accounting Standards Board ("GASB") is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. GASB Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that Use Proprietary Fund Accounting, requires that governments' proprietary activities apply all GASB pronouncements as well as the pronouncements of the Financial Accounting Standards Board ("FASB") and its predecessors issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. As allowed by GASB Statement No. 20, the Port has elected to implement FASB Statements and Interpretations issued after November 30, 1989. The more significant of the Port's accounting policies are described below.

**Use of Estimates**—The preparation of the Port's financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Estimates and assumptions are used to record environmental reserves, litigated and non-litigated loss contingencies, and insurance recoveries; allowances for doubtful accounts; grants-in-aid receivable; arbitrage liabilities; and other postemployment benefits. Actual results could differ from those estimates.

**Significant Risks and Uncertainties**—The Port is subject to certain business and casualty risks that could have a material impact on future operations and financial performance. Business risks include economic conditions, collective bargaining disputes, security, litigation, Federal, State, and local government regulations, and changes in law. The Port has a comprehensive risk management program that financially protects the Port against loss from adverse casualty events to its property, operations, third-party liabilities, and employees. The Port carries excess commercial insurance to cover many of these risks of loss. The excess commercial insurance coverage is above a self-insured retention that the Port maintains. The Port is a qualified self-insurer in the State and administers its own worker compensation claims. Claims or the amount of settlements have not exceeded its insurance coverage in each of the past three years.

Airline Rates and Charges—Under the terms of the signatory airline lease and operating agreements ("SLOA") effective from January 1, 2006 through December 31, 2012, the Port sets airline rates and charges using a hybrid-compensatory methodology. Under SLOA, rates for the landing fee and terminal rents are set to recover the operating and capital costs for the airfield and the terminal cost centers, respectively. Some of the key provisions in this agreement include the following: cost recovery formulas permitting the Port to charge the airlines 100% of annual debt service allocated to the airlines (unless the Port determines in its sole discretion that a charge above 100% and up to 125% of annual debt service is necessary to maintain the total Airport revenue bond coverage at 1.25 times the sum of the annual debt service).

Ad Valorem Tax Levy Revenue—Ad valorem taxes received by the Port are utilized for the acquisition and construction of facilities, for the payment of principal and interest on general obligation bonds issued for the acquisition or construction of facilities, for contributions to regional freight mobility improvement, for environmental expenses, and for public expenses. The Port includes ad valorem tax revenues and interest on general obligation bonds as nonoperating income in the statements of revenues, expenses, and changes in net assets.

The King County ("County") Treasurer acts as an agent to collect property taxes levied in the County for all taxing authorities. Taxes are levied annually on January 1 on property values listed as of the prior year. The lien date is January 1. Assessed values are established by the County Assessor at 100% of fair market value. A re-evaluation of all property is required every two years.

Taxes are due in two equal installments on April 30 and October 31. Collections are distributed daily to the Port by the County Treasurer.

**Passenger Facility Charges**—As determined by applicable Federal legislation, passenger facility charges ("PFC") generate revenue to be expended by the Port for eligible capital projects and the payment of principal and interest on specific revenue bonds. PFC revenues received from the airlines are recorded as nonoperating income in the statements of revenues, expenses, and changes in net assets based upon passenger enplanement.

**Customer Facility Charges**—As determined by applicable State legislation, customer facility charges ("CFC") generate revenue to be expended by the Port for eligible capital projects and the payment of principal and interest on specific revenue bonds. CFC revenues received from the rental car companies are recorded as nonoperating income in the statements of revenues, expenses, and changes in net assets.

*Federal Grants-in-Aid*—The Port receives Federal grants-in-aid funds on reimbursement basis for all divisions, mostly related to construction of Airport and Seaport facilities and other capital activities along with operating grants to perform enhancements in both Airport and Seaport security.

*Land, Facilities, and Equipment*—Land, facilities, and equipment are stated at cost, less accumulated depreciation. Costs applicable to noise damage remedies and air rights, together with the cost of litigation, generally are capitalized as a cost of the property. The Port's policy is to capitalize all asset additions greater than \$20,000 and with an estimated life of more than three years. The Port capitalizes interest during construction until the asset is placed into service, based on average construction expenditures and average actual debt service rates for bond funded construction excluding externally restricted acquisition of specified qualified assets financed with grants or proceeds from tax-exempt debt. For tax-exempt debt externally restricted for the acquisition of specified qualifying assets, the Port capitalizes the difference between interest expense on debt and interest earnings on reinvested debt proceeds until the asset is placed into service. Depreciation is computed on a straight-line basis. Buildings and improvements are assigned lives of 30 to 50 years, equipment 3 to 20 years, and furniture and fixtures 5 to 10 years. The Port periodically reviews its long-lived assets for impairment. A capital asset is considered impaired when its service utility has declined significantly and unexpectedly.

*Materials and Supplies*—Materials and supplies are recorded at the lower of cost or market. The Port's policy is to expense materials and supplies when used in operations and to capitalize amounts used in capital projects as construction work in progress.

**Employee Benefits**—Eligible Port employees accrue paid time off and extended illness leave on every straight-time hour worked. The paid time off accrual rates increase based on length of service. A stipulated maximum of paid time off leave may be accumulated by employees while no maximum amount of extended illness leave can be accumulated. Terminated employees are entitled to be paid for unused paid time off and, under certain conditions, a portion of unused extended illness leave.

The Port also offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan is available to all salaried employees of the Port and to wage employees as negotiated. In 1998, the Port placed its deferred compensation plan assets in a separate trust as required under the Small Business Job Protection Act of 1996. The trust requirements were met by establishing a qualifying insurance contract, and as such, the related assets and liabilities are not included in the Port's financial statements.

On an annual basis, the Port has the option of offering a 401(a) supplemental savings plan for salaried employees. The Plan establishes a 401(a) tax-deferred savings account for each eligible employee, which increases with tenure. The Port's flat contribution amount ranges from \$500 to \$1,100 annually based on years of service which was suspended since 2007. Additionally, the Port matches employee contributions to the Plan dollar-for-dollar up to a fixed maximum of \$2,200. This matching contribution also increases with tenure. Employees are able to direct the 401(a) funds to any investment options available under the Plan.

**Investments and Cash Equivalents**—All short-term investments with a maturity of three months or less at date of purchase are considered to be cash equivalents. Investments are carried at fair value plus accrued interest receivable. Fair values are determined based on quoted market rates. Gains or losses due to market valuation changes are recognized in the statements of revenues, expenses, and changes in net assets.

Accounts Receivable and Allowance for Doubtful Accounts—Accounts receivable are recorded for invoices issued to customers in accordance with our contractual arrangements. The allowance for doubtful accounts is based on specific identification of troubled accounts and by using historical experience applied to an aging of accounts. Accounts receivable are written-off against the allowance when deemed uncollectible. Recoveries of receivables previously written off are recorded when received.

**Environmental Reserves**—The Port's policy requires accrual of pollution remediation obligation amounts when (a) one of the following specific obligating events is met and (b) the amount can be reasonably estimated. Obligating events include: imminent endangerment to the public; permit violation; named as party responsible for sharing costs; named in a lawsuit to compel participation in pollution remediation; or commenced or legally obligated to commence pollution remediation. Potential cost recoveries such as insurance proceeds, if any, are evaluated separately from the Port's pollution remediation obligation. Costs incurred for pollution remediation obligation are recorded as environmental expenses unless the expenditures meet specific criteria that allow them to be capitalized. Capitalization criteria include: preparation of property in anticipation of a sale; preparation of property for use if the property was acquired with known or suspected pollution that was expected to be remediated; performance of pollution remediation that restores a pollutioncaused decline in service utility that was recognized as an asset impairment; or acquisition of property, plant, and equipment that have a future alternative use not associated with pollution remediation efforts. **Debt Discount, Premium, and Issuance Costs**—Debt discounts, premiums, and issuance costs relating to the issuance of bonds are amortized over the lives of the related bonds using the effective interest method.

**Refunds of Debt**—The difference between the reacquisition price and the net carrying amount of the old debt is deferred and amortized over the remaining life of the old debt or the life of the new debt, whichever is shorter.

It is the Port's practice when bonds are defeased that the proceeds of the new bonds are placed in irrevocable trusts to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not recorded in the financial statements. The amount required to be held in trust as of December 31, 2008 and 2007 related to refundings of debt are detailed below (in thousands):

	2008		2007
2006 Refunding			
Series 2000A General obligation bonds	\$ 7,300	\$	7,300
Series 2000A Revenue bonds	130,690		130,690
Series 1999A Special facilities revenue bonds			
(Terminal 18 Project)	59,740		59,740
2004 Refunding			
Series 1999A Revenue bonds			13,340
2003 Refunding			
Series 1999B Revenue bonds	3,350		3,350
Series 1999C Revenue bonds	 25,445		25,445
Total	\$ 226,525	<u>\$</u>	239,865

**Payments in Lieu of Taxes**—The Port, on behalf of the State of Washington, collects applicable leasehold taxes from its tenants. The taxes are a pass-through to the State and are, therefore, not reflected as an expense or revenue by the Port.

**Net Assets**—As required by GASB Statement No. 34, *Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments*, net assets (equity) have been classified on the statement of net assets into the following categories:

- Invested in capital assets—net of related debt: Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, or improvement of those assets.
- Restricted: Net assets subject to externally imposed stipulations on their use.
- Unrestricted: All remaining net assets that do not meet the definition of "invested in capital assets—net of related debt" or "restricted."

When both restricted and unrestricted resources are available for the same purpose, restricted assets are considered to be used first over unrestricted assets.

**Nonexchange Transactions**—GASB Statement No. 33, *Accounting and Financial Reporting for Nonexchange Transactions*, establishes uniform revenue and expense recognition criteria and financial reporting standards regarding when (i.e., in which fiscal year) to report the results of nonexchange transactions involving cash and other financial and capital resources. When the Port receives value without directly giving equal value in return, these transactions, which include taxes, intergovernmental grants, entitlements, other financial assistance, and nongovernmental contractual agreements are reported as revenue. When the Port gives value without directly receiving equal value in return, these transactions, which include expenses for district schools and infrastructure improvements to the State and region in conjunction with other agencies, are reported as public expense.

**Operating and Nonoperating Revenues**—Fees for services, rents, and charges for the use of Port facilities, Airport landing fees, operating grants, and other revenues generated from operations are reported as operating revenue. Ad valorem tax levy revenues, nonoperating grants and contributions, PFCs, CFCs, and other revenues generated from nonoperating sources are classified as nonoperating.

**Recently Issued Accounting Pronouncements**—In December 2006, the GASB issued Statement No.49 ("GASB 49"), *Accounting and Financial Reporting for Pollution Remediation Obligations*. This statement identifies the circumstances under which a governmental entity would be required to report a liability related to pollution remediation. Liabilities and expenses would be estimated using an "expected cash flows" measurement technique. This statement also requires governments to disclose information about their pollution obligations associated with clean up efforts in the notes to the financial statements. This statement is effective for periods beginning after December 15, 2007. The Port has adopted this new pronouncement in the current year. The environmental reserves liabilities are re-measured at the beginning of January 1, 2008 based on this new standard and the beginning balance of net assets is restated. The Port does not have sufficient objective and verifiable information to apply the expected cash flow technique to measurements in prior periods. The restatement of the beginning balance of net assets is summarized as follows (in thousands).

Net Assets at December 31, 2007 as previously reported	\$ 2,489,980
Less adjustments for adoption of GASB 49	 4,717
Net Assets at January 1, 2008, as restated	\$ 2,485,263

The required disclosures are presented in Note 10 in the accompanying notes to the financial statements.

In June 2007, the GASB issued Statement No. 51, *Accounting and Financial Reporting for Intangible Assets*, which provides comprehensive guidance on identifying, accounting for, and reporting intangible assets. This statement requires that an intangible asset be recognized in the statement of net assets only if it is considered identifiable. This statement establishes a specified-conditions approach for recognizing internally generated intangible assets. It also provides guidance on recognizing internally generated computer software and establishes specific guidance for the amortization of intangible assets. This statement is effective for periods beginning after June 15, 2009. The Port is currently evaluating the impact of the adoption of this standard on our financial statements.

In September 2006, the FASB issued Statement No.157, *Fair Value Instruments* ("SFAS 157"), which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. In February 2008, the FASB issued FASB Staff Position No. FAS 157-2, *Effective Date of FASB Statement No. 157* ("FSP FAS 157-2"). In accordance with FSP FAS 157-2, the Port will defer the adoption of SFAS 157 for its nonfinancial assets and nonfinancial liabilities, except those items recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually), until January 1, 2009. While the adoption of this statement relating to nonfinancial assets and nonfinancial liabilities is not likely to have a material effect on the Port's financial statements, the impact of adopting the new rule to these types of transactions are depending on events in future periods, and as such, an estimate of the impact cannot be determined. The Port has adopted this new pronouncement in the current year for its recurring transactions. The required disclosures are presented in Note 13 in the accompanying notes to the financial statements.

**Reclassifications and Presentation**—Certain reclassifications of prior years' balances have been made to conform with the current year presentations. Such reclassifications did not affect total operating revenues, operating income, increase in net assets, total current or long-term assets or liabilities or net cash provided by operating activities.

### 2. DEPOSITS WITH FINANCIAL INSTITUTIONS AND INVESTMENTS

**Deposits**—All deposits are either covered by the Federal Deposit Insurance Corporation ("FDIC") or the Public Deposit Protection Commission of the State of Washington ("PDPC"). The PDPC is a statutory authority under Chapter 39.58 RCW. It constitutes a multiple financial institution collateral pool that can make pro rata assessments to all public depositaries with the State up to 10% of all their public deposits. There is no current provision for PDPC to make additional pro rata assessments if needed to cover a loss. Therefore, in accordance with GASB, *Codification of Governmental Accounting and Financial Reporting Standards*, Section 150.110, PDPC protection is of the nature of collateral, not of insurance. Pledged securities under the PDPC collateral pool are held by the Port's agent in the name of the Port.

Investments—Statutes authorize the Port to invest in savings or time accounts in designated qualified public depositaries or in certificates, notes, or bonds of the United States. The Port is also authorized to invest in other obligations of the United States or its agencies or of any corporation wholly owned by the government of the United States. Statutes also authorize the Port to invest in banker's acceptances purchased on the secondary market, in Federal Home Loan Bank notes and bonds, Federal Farm Credit Bank consolidated notes and bonds, Federal Home Loan Mortgage Corporation bonds and notes, and Federal National Mortgage Association notes, bonds, debentures and guaranteed certificates of participation or the obligations of any other government-sponsored corporation whose obligations are or may become eligible as collateral for advances to member banks as determined by the board of governors of the Federal Reserve System. The Port can also invest in commercial paper within the policies established by the State Investment Board, certificates of deposit with gualified public depositories, local and state general obligations, and revenue bonds issued by Washington State governments that are rated at least "A" by a nationally recognized rating agency. Additionally, the following mortgage backed securities of these agencies are allowed for purchase including: (1) collateralized mortgage pools having a stated final maturity not exceeding the maturity limits of the Port's investment policy and (2) planned amortization and sequential pay classes of collateralized mortgage obligations collateralized by 15-year agency-issued pooled mortgage securities and having a stated final maturity not exceeding the maturity limits of the Port's investment policy.

The Port's investment policy limits the maximum maturity of any security purchased to ten years. The Port's investment policy allows for 100% of the portfolio to be invested in United States Treasury bills, certificates, notes, and bonds. The Port's investment policy limits government agency securities to 60%, agency mortgage-backed securities to 10%, certificates of deposit to 15% but no more than 5% per issuer, banker's acceptances to 20% but no more than 5% per bank, commercial paper to 20% but no more than 3% per issuer, overnight repurchase agreements to 15%, term only repurchase agreements to 25%, reverse repurchase agreements to 5% and agency discount notes to 20% of the portfolio. Banker's acceptances can only be purchased on the secondary market and are limited to the largest 50 world banks listed each July in the American Banker. These banks must meet tier one and tier two capital standards. Commercial paper must be rated no lower than A1/P1 and meet Washington State Investment Board Guidelines.

The Port's investment policy allows entering into repurchase and reverse repurchase agreements with 60 days or less maturities. The Port's investment policy requires that securities underlying repurchase agreements must have a market value of at least 102% of the cost of the repurchase agreement with investment terms of less than 30 days, and 105% for terms longer than 30 days. Collateral must be "marked to market" on a daily basis. When used for yield enhancement rather than cash management purposes, only "matched book" transactions will be utilized, meaning that the maturity date of the acquired security is identical to the end date of the reverse repurchase transaction. Reverse repurchase agreements will only be executed with Primary Government Bond Dealers.

As of December 31, 2008 and 2007, restricted investments—bond funds and other were \$259,906,000 and \$451,099,000, respectively, which generally represents unspent bond proceeds designated for capital improvements to the Port's facilities, including capitalized interest, and satisfying debt service reserve fund requirement, along with cash receipts from PFCs, CFCs and current security fund liability maintained under SLOA.

The tables below identify the type of investments, concentration of investments in any one issuer, and maturities of the Port Investment Pool as of December 31, 2008 and 2007 (in thousands). These tables do not address investments of debt proceeds held by bond trustees. As of December 31, 2008 and 2007, the Port's investment pool had 3.1% and 5.1% of the portfolio, respectively, invested in repurchase agreements collateralized with "AAA" rated agency securities and the remainder of the pool invested in "AAA" rated agency and treasury securities.

			Matur	ities (in Yea	irs)	Percentage
	Fair	Less			More	of Total
Investment Type	Value	Than 1		1-3	Than 3	Portfolio
2008						
Repurchase Agreements *	\$ 22,056	\$ 22,056	6 \$		\$	3.1 %
Federal Agencies Securities:						
Federal Farm Credit Banks	104,628	14,93 <i>1</i>	1	10,172	79,525	14.9 %
Federal Home Loan Bank	192,719	14,954	4	20,459	157,306	27.5 %
Federal Home Loan Mortgage Corporation	48,037			5,376	42,661	6.8 %
Federal National Mortgage Association	164,143	49,862	2		114,281	23.4 %
United States Treasury Notes	50,359	50,359	9			7.2 %
United States Treasury Bills	 119,978	119,978	3		. <u></u> ,	<u> </u>
Total Portfolio	701,920	272,140	C	36,007	393,773	100.0 %
Accrued interest receivable	 6,260					
Total cash, cash equivalents, and investments	\$ 708,180					
Percentage of Total Portfolio	100.0 %	38.8	3 %	5.1 %	56.1 %	
2007						
Repurchase Agreements *	\$ 41,198	\$ 41,198	в \$		\$	5.1 %
Commercial Paper	65,893	65,893	3			8.1 %
Federal Agencies Securities:						
Federal Farm Credit Banks	73,619	14,925	5	38,363	20,331	9.1 %
Federal Home Loan Bank	200,276	9,98	1	88,813	101,482	24.8 %
Federal Home Loan Mortgage Corporation	245,308	69,538	3	50,047	125,723	30.4 %
Federal National Mortgage Association	130,575	59,278	3		71,297	16.2 %
United States Treasury Notes	 50,922			50,922		<u>6.3</u> %
Total Portfolio	807,791	260,813	3	228,145	318,833	100.0 %
Accrued interest receivable	 6,878					
Total cash, cash equivalents, and investments	\$ 814,669					
Percentage of Total Portfolio	100.0 %	32.3	3 %	28.2 %	39.5 %	

\* Included cash and cash equivalents balances except for cash collateral from securities lending (applicable only in 2007).

*Investment Authorized by Debt Agreements*—Investment of debt proceeds held by bond trustees are governed by provisions of the debt agreements and subject to compliance with State law. During May 2003, the Port issued Fuel Hydrant Special Facility Revenue bonds in the amount of \$121,140,000 to pay for all or a portion of the costs of the acquisition, design, and construction by the Port of jet aircraft fuel storage and delivery facilities at the Airport. The fuel hydrant facility financing is administered by Wells Fargo Bank Northwest, National Association ("Trustee").

The tables below identify the type of investments, concentration of investments in any one issuer, and maturities of the Fuel Hydrant Investment Pool as of December 31, 2008 and 2007 (in thousands). As of December 31, 2008 and 2007, 39.0% and 46.5%, respectively, of the Fuel Hydrant Investment Pool was invested in "AAA" rated government agency securities. The remaining amount was invested in 2a7 qualified Wells Fargo Government Institutional Money Market Fund with maturity limits no longer than 13 months. Wells Fargo Government Institutional Money Market Fund holds securities authorized by the statutes, which means at least 80% of the investments are invested in United States Government obligations, including repurchase agreements collateralized by United States Government obligations. The remainder of the Wells Fargo Government Institutional Money Market Fund was invested in high-quality short-term money market instruments.

	_	Maturities (in Ye			es (in Yea	irs)	Percentage
	Fair		Less			More	of Total
Investment Type	Value		Than 1		1-3	Than 3	Portfolio
2008							
Wells Fargo Government Institutional Money Market Funds	\$ 6,305	\$	6,305	\$		\$	61.0 %
Federal Agencies Securities:							
Federal National Mortgage Association	 4,031					4,031	39.0 %
Total investment	10,336		6,305			4,031	100.0 %
Accrued interest receivable	 69						
Total cash, cash equivalents, and investments	\$ 10,405						
Percentage of Total Portfolio	100.0 %		61.0 %		0.0 %	39.0 %	
2007							
Wells Fargo Government Institutional							
Money Market Funds	\$ 10,270	\$	10,270	\$		\$	53.5 %
Federal Agencies Securities:							
Federal National Mortgage Association	 8,938		8,938				<u>46.5</u> %
Total investment	19,208		19,208				100.0 %
Accrued interest receivable	 121						
Total cash, cash equivalents, and investments	\$ 19,329						
Percentage of Total Portfolio	100.0 %		100.0 %		0.0 %	0.0 %	

*Interest Rate Risk*—Interest rate risk is the risk that an investment's fair value decreases as market interest rate increases. Through its investment policy, the Port manages its exposure to fair value losses arising from increasing interest rates by setting maturity and effective duration limits for the Port's Investment Pool. The portfolio is managed similar to a short-term fixed income fund. The duration of the portfolio is currently targeted at two years. Securities in the portfolio cannot have a maturity longer than ten years. As of December 31, 2008 and 2007, the effective duration of the Port's Investment Pool portfolio was approximately eleven months and thirteen months, respectively.

The Fuel Hydrant Investment Pool is decreasing over time as the proceeds from the bonds are held by the Trustee to make monthly debt service payments, satisfy the debt service reserve fund requirement, pay other fees associated with the bonds, including the Trustee fee, and are available to the Port on a reimbursement basis as funds are spent for construction. As of December 31, 2008, and 2007, the effective duration of the Fuel Hydrant Investment Pool was fourteen days and three months, respectively.

*Custodial Credit Risk*—Custodial credit risk is the risk that, in the event of the failure of the counterparty, the Port will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. By the Port's policy, all security transactions, including repurchase agreements, are settled "delivery versus payment." This means that payment is made simultaneously with the receipt of the security. These securities are delivered to the Port's safekeeping bank.

As of December 31, 2008 and 2007, the bank balance of \$6,305,000 and \$10,270,000, respectively, in the Fuel Hydrant Investment Pool was invested in the Wells Fargo Government Institutional Money Market Fund, was uninsured, and was registered in the name of the Trustee.

**Securities Lending**—State statutes permit the Port to lend its securities to broker-dealers and other entities with a simultaneous agreement to return the collateral for the same securities in the future. The Port, which has contracted with a lending agent to lend securities owned by the Port, earns a fee for this activity. The lending agent lends securities and receives collateral, which can only be in the form of cash. The collateral, which must be valued at 102% of the fair value of the loaned securities, is priced daily and, if necessary action is taken to maintain the collateralization level at 102%. The cash is invested by the lending agent in securities, which comply with the Port's investment policy. During 2008, the Port's investment parameters for the lending agent became more restrictive allowing the lending agent to reinvest in treasury agencies securities only. The securities underlying the cash collateral are held by the Port's custodian. Since the securities lending agreements were terminable at will, their duration did not generally match the duration of the investments made with the cash collateral. There are no restrictions on the amount of securities that can be lent. The Port investment policy requires that any securities on loan be made available by the lending agent for next day liquidity at the option of the Port.

The Port reports securities lent (the underlying securities) as assets in the statement of net assets. Cash received as collateral on securities lending transactions and investment made with that cash are reported as assets. Cash collateral received resulting from these transactions is reported as liability in the statement of net assets.

No securities were lent as of December 31, 2008, therefore, no cash received as collateral on securities lending are reported as asset and liability in the statement of net assets at December 31, 2008.

The following table presents the fair value of underlying securities and the value of collateral held at December 31, 2007 (in thousands).

Type of Securities Lent	Fair Value of Underlying Securities			Cash Collateral		
Federal Agencies Securities:						
Federal Home Loan Bank	\$	50,000	\$	51,688		
Federal Home Loan Mortgage Corporation		115,188		118,231		
Federal National Mortgage Association		95,056		97,269		
United States Treasury Notes		50,744		52,333		
Total	\$	310,988	\$	319,521		

During fiscal year 2008 and 2007, the Port had no credit risk exposure to borrowers because the amounts owed to the borrowers exceeded the amounts the borrowers owed the Port. Furthermore, the contract with the lending agent requires them to indemnify the Port if the borrowers fail to return the securities (and if collateral is inadequate to replace the securities lent) or if the borrower fails to pay the Port for income distribution by the securities' issuers while the securities are on loan. There were no violations of legal or contractual provisions, nor any losses resulting from default of a borrower or lending agent during 2008 and 2007.

## 3. CAPITAL ASSETS

Capital assets consist of the following at December 31, 2008 and 2007 (in thousands):

	Beginning			
	of Year	Additions	Retirements	End of Year
2008				
Capital assets, not being depreciated:				
Land and air rights	\$ 1,337,320	\$ 543,588	\$ (812)	\$ 1,880,096
Art collections and others	7,196	285	(3)	7,478
Total capital assets not being depreciated	1,344,516	543,873	(815)	1,887,574
Capital assets being depreciated:				
Facilities and improvements	3,671,613	466,898	(46,451)	4,092,060
Equipment, furniture, and fixtures	316,979	21,100	(11,975)	326,104
Total capital assets being depreciated	3,988,592	487,998	(58,426)	4,418,164
Total capital assets	5,333,108	1,031,871	(59,241)	6,305,738
Less accumulated depreciation for:				
Facilities and improvements	(962,949)	(121,399)	35,388	(1,048,960)
Equipment, furniture, and fixtures	(194,432)	(22,809)	11,179	(206,062)
Total accumulated depreciation	(1,157,381)	(144,208)	46,567	(1,255,022)
Construction work in progress	993,574	364,138	(1,063,077)	294,635
Total capital assets—net	<u>\$    5,169,301</u>	<u>\$ 1,251,801</u>	<u>\$ (1,075,751)</u>	<u>\$     5,345,351</u>
2007				
Capital assets, not being depreciated:				
Land and air rights	\$ 1,285,785	\$ 54,704	\$ (3,169)	\$ 1,337,320
Art collections and others	6,342	854		7,196
Total capital assets not being depreciated	1,292,127	55,558	(3,169)	1,344,516
Capital assets being depreciated:				
Facilities and improvements	3,486,518	205,911	(20,816)	3,671,613
Equipment, furniture, and fixtures	312,476	18,973	(14,470)	316,979
Total capital assets being depreciated	3,798,994	224,884	(35,286)	3,988,592
Total capital assets	5,091,121	280,442	(38,455)	5,333,108
Less accumulated depreciation for:				
Facilities and improvements	(847,158)	(119,298)	3,507	(962,949)
Equipment, furniture, and fixtures	(185,325)	(22,290)	13,183	(194,432)
Total accumulated depreciation	(1,032,483)	(141,588)	16,690	(1,157,381)
Construction work in progress	851,193	429,721	(287,340)	993,574
Total capital assets—net	<u>\$ 4,909,831</u>	<u>\$                                    </u>	<u>\$ (309,105)</u>	<u>\$    5,169,301</u>

For the year ended December 31, 2008 and 2007, \$1,581,000 and \$21,381,000 was recorded in other expense—net, respectively, related to demolition costs, impairments, and asset sales. For the Aviation Division, \$8,825,000 and \$6,704,000 relate to losses from demolition in 2008 and 2007, respectively. For the Seaport Division, \$1,896,000 and \$13,926,000 relates to losses from demolition in 2008 and 2007, respectively, including an impairment loss of \$3,082,000 on Terminal 25 due to approval of change in use in 2007. For the Real Estate Division, \$9,265,000 relates to gain from sale of Pier 48 to Washington State Department of Transportation in 2008 while \$778,000 relates to losses from demolition costs in 2007.

### 4. ACCOUNTING FOR LEASES

The Port enters into operating leases with tenants for the use of properties at various locations, including Seaport Division terminal land, facilities, and equipment; Aviation Division space and land rentals with minimum annual guarantees; and Real Estate Division commercial and industrial properties, industrial fishing terminals as well as recreational marinas. As the leased properties involved are in part used by internal Port operations, it is not reasonably determinable to segregate the value of the assets associated with producing minimum rental income from the value of the assets associated with an entire facility.

Minimum future rental income on noncancelable operating leases on Seaport terminal, Airport facilities and Real Estate properties are as follows (in thousands):

Years Ending December 31		
2009	\$ 118,5	523
2010	68,6	511
2011	68,1	63
2012	66,3	373
2013	72,9	)18
Thereafter	1,585,1	15
Total	<u>\$ 1,979,7</u>	'03

Effective June 2003, the Port entered into a lease agreement with SeaTac Fuel Facilities LLC in a fuel system lease whereby the members are some of the commercial air carriers currently operating at the Airport. The lessee payments of facilities rent are made directly to a trustee in the amounts and at the times required to pay the principal and premium, if any, and interest on the Special Facility Revenue bonds issued to pay for all or a portion of the costs of the acquisition, design, and construction by the Port of jet aircraft fuel storage and delivery facilities at the Airport. The fuel system is intended to be the exclusive system for storage and delivery to commercial air carriers of jet aircraft fuel at the Airport. The lease, which represents an unconditional obligation of the lessee, extends until the later of July 31, 2033, or the repayment of the 2003 bonds. SeaTac Fuel Facilities LLC was created by the consortium of airlines operating at the Airport for the purpose of entering the lease and managing the fuel hydrant system. The future rental income is based on debt service requirements which are as follows: \$8,040,000 for 2009, \$7,997,000 for 2010, \$7,996,000 for 2011, \$7,996,000 for 2012, \$7,997,000 for 2013, and \$151,253,000 for the years thereafter; these amounts are not included in the schedule above. All special facility lease revenues are restricted and are to be used solely for debt service on the bonds and not for Port operations.

#### 5. LONG-TERM DEBT

The Port's long-term debt consists primarily of tax-exempt bonds. The majority of the Port's outstanding bonds are revenue bonds, which are secured by a pledge of net operating revenues of the Port. Revenue from PFCs is pledged to secure PFC revenue bonds. The Port also issues general obligation ("GO") bonds payable from ad valorem taxes. In connection with the issuance of the tax-exempt bonds, the Port agreed to certain covenants as defined in the resolutions. Outstanding long-term debt as of December 31, 2008, consists of the following (in thousands):

				Principal		
Bond Type		Maturity	Beginning	Payments and		Ending
(by Bond Issue)	Rates (%)	Dates	Balance	Refundings	Issuance	Balance
General obligation (GO)	bonds:					
2000 GO bond	5.1–6.0	2009–2025	\$ 91,110	\$ 3,260	\$	\$ 87,850
2004 GO bond	4.5–5.25	2009–2023	245,095	16,510		228,585
2006 GO bond	3.75–5.0	2011–2029	61,630			61,630
Total			397,835	19,770		378,065
Revenue bonds:						
First lien:						
Series 1996 B	6.0	2008	3,580	3,580		
Series 1998 A	5.0-5.375	2009–2017	30,170	1,365		28,805
Series 2000 B	5.625-6.0	2009–2024	197,325	6,950		190,375
Series 2000 D	5.5–6.0	2009–2011	10,260	1,680		8,580
Series 2001 A	5.0	2024–2031	176,105			176,105
Series 2001 B	5.1-5.625	2009–2024	235,505	8,615		226,890
Series 2001 C	5.5-5.625	2012–2014	12,205			12,205
Series 2001 D	5.75	2009–2017	53,845	4,085		49,760
Series 2003 A	5.0-5.25	2010–2033	188,190			188,190
Series 2003 B	4.25–5.5	2009–2029	160,505	6,630		153,875
Series 2004	4.5–5.75	2009–2017	20,625	1,520		19,105
Series 2007A	3.75–5.0	2016–2019	27,880			27,880
Series 2007B	3.75–5.0	2009–2032	200,115	1,900		198,215
Total			1,316,310	36,325		1,279,985
Intermediate lien:						
Series 2005 A	5.0-5.25	2009-2035	403,095	4,955		398,140
Series 2005 B	5.0	2009	6,135	3,185		2,950
Series 2005 C	5.0	2010-2017	39,590			39,590
Series 2006 A	4.75–5.0	2025-2030	124,625			124,625
Total			573,445	8,140		565,305

(Continued)

				Principal		
Bond Type		Maturity	Beginning	Payments and		Ending
(by Bond Issue)	Rates (%)	Dates	Balance	Refunding	Issuance	Balance
Subordinate lien:						
Series 1997	1.0 *	2022	\$ 108,830	\$	\$	\$ 108,830
Series 1998	4.75–5.375	2009–2017	16,905	1,345		15,560
Series 1999 A	4.75–5.5	2016–2024	121,840			121,840
Series 1999 B	5.5	2009–2016	82,060	7,565		74,495
Series 2003 C	4.445–6.0	2033	200,000	200,000		
Series 2005	1.689 *	2035	62,925			62,925
Series 2008	1.0*	2033			200,715	200,715
Total			592,560	208,910	200,715	584,365
Commercial paper	0.0628-3.241	2009	186,250	61,570	28,860	153,540
Revenue bond totals			2,668,565	314,945	229,575	2,583,195
Passenger facility charge revenue bonds:						
Series 1998 A	5.0–5.5	2016–2023	118,490			118,490
Series 1998 B	5.25–5.375	2009–2016	100,270	9,075		91,195
Total			218,760	9,075		209,685
Fuel hydrant special						
facility bonds	3.0–5.5	2009–2033	116,785	6,370		110,415
Bond total			3,401,945	350,160	229,575	3,281,360
Unamortized bond premiun	ns—					
net of discounts and amore	rtization		45,167			37,573
Total debt			3,447,112			3,318,933
Less current maturities of						
long-term debt			270,810			247,325
Long-term debt			<u>\$ 3,176,302</u>			<u>\$ 3,071,608</u>

\* Variable interest rates as of December 31, 2008

(Concluded)

During June 2008, the Port issued \$200,715,000 in Series 2008 Subordinate Lien Revenue Refunding Bonds to fully refund Series 2003C Subordinate Lien Revenue Bonds and to pay the costs of issuing the Series 2008 Bonds. The economic gain resulting from the refunding transaction was \$96,091,000. The difference between the cash flows required to service the outstanding bonds and the cash flows required to service the new debt was a gain of \$74,146,000. The Series 2008 Bonds interest is payable on the first Wednesday of each month commencing July 2, 2008. The Series 2008 Bonds are subject to mandatory tender for purchase and to optional redemption prior to their scheduled maturity. The Series 2008 Bonds are being issued as variable-rate bonds and are scheduled to mature on July 1, 2033.

During March 2007, the Port issued \$27,880,000 in Series 2007A Revenue Bonds, and \$200,115,000 in Series 2007B Revenue Bonds to finance or refinance a portion of the costs of capital improvements to the Port's seaport facilities, to capitalize a portion of the interest on the Series 2007B Bonds, and to pay the costs of issuing the Series 2007 Bonds. Interest is payable on April 1 and October 1 of each year, commencing October 1, 2007. The bonds are subject to redemption prior to their scheduled maturities. The Bonds have coupon rates ranging from 3.75% to 5.00% with maturities ranging from 2008 to 2032.

During May 2003, the Port issued Fuel Hydrant Special Facility Revenue bonds in the amount of \$121,140,000 to pay for all or a portion of the costs of the acquisition, design, and construction by the Port of jet aircraft fuel storage and delivery facilities at the Airport. The Port undertook the development of the fuel system to lower the cost of fuel service at the Airport, improve Airport safety by reducing the need for fuel trucks to operate on the airfield, and address environmental concerns created by the current fuel system. The fuel facility is leased for 40 years (including two five-year option periods) to SeaTac Fuel Facilities LLC ("Lessee"), a limited liability company formed by a consortium of airlines for the purpose of providing jet fuel storage and distribution at the Airport. The Port owns the system and the Lessee will oversee day-to-day management. The Lessee is obligated to collect the fuel system fees and to make monthly rent payments including a base rent for the land to the Port and facilities rent to Wells Fargo Bank Northwest, National Association ("Trustee"). Facilities rent is established at an amount sufficient to pay monthly debt service, replenish any deficiency in the debt service reserve fund, and pay other fees associated with the bonds, including the Trustee fee. In addition, the Lessee has provided a guaranty and a security agreement to the Trustee, securing the Lessee's obligation to pay principal and interest on the bonds. Interest on the Fuel Hydrant Special Facility Revenue bonds is payable on June 1 and December 1 of each year. commencing December 1, 2003.

Proceeds from the bonds are held by the Trustee and are available to the Port on a reimbursement basis as funds are spent for construction. The fuel hydrant facility was fully operational in 2006. During December 2008, the Port defeased \$4,030,000 of Fuel Hydrant Special Facility Revenue bonds by a portion of the unspent bond proceeds held by the Trustee. At December 31, 2008 and 2007, there was \$10,336,000 and \$19,208,000, respectively, of Fuel Hydrant Special Facility Revenue unspent bond proceeds, of which \$6,305,000 and \$19,208,000, respectively, is comprised of short-term restricted cash and investments, while \$4,031,000 is comprised of long-term restricted investments for the year ending December 31, 2008.

Fuel Hydrant Special Facility Revenue bonds in the amount of \$108,005,000 and \$114,445,000, respectively, are included in long-term debt on the statements of net assets as of December 31, 2008 and 2007.

The Commission authorized the sale of subordinate lien revenue notes (commercial paper) in an aggregate principal amount not to exceed \$250,000,000 for the purpose of financing and refinancing capital improvements within the Port, for working capital, and for paying maturing revenue notes of the same series and/or reimbursing the credit providers for advances made. Commercial paper advances, short-term debt, outstanding totaled \$153,540,000 and \$186,250,000 at December 31, 2008 and 2007, respectively.

PFC revenue bonds are secured by a lien pledge of the revenues generated from the PFCs imposed by the Airport. The remaining revenue bonds are secured by a pledge of net revenues of the Port. The GO bonds and interest thereon are payable from ad valorem taxes. The Port monitors the existence of any rebatable arbitrage interest income associated with its taxexempt debt. The rebate is based on the differential between the interest earnings from the investment of the bond proceeds as compared to the interest expense associated with the respective bonds. As of December 31, 2008, the Port has estimated that aggregate arbitrage rebates of \$856,000 existed in conjunction with two revenue bonds series, specifically \$344,000 for Series 2005 subordinate lien revenue bonds and \$512,000 for Series 2007 revenue bonds. Amounts related to Series 2005 subordinate lien revenue bonds and Series 2007 revenue bonds are recorded as accrued long-term expenses in the statements of net assets. The actual payment of arbitrage rebate, if any, will be due in 2010 and 2012 for the Series 2005 subordinate lien revenue bonds and Series 2007 revenue bonds, respectively. Other outstanding bond issues have potential arbitrage rebatable earnings; however, management estimates indicate that no additional potential arbitrage rebate liability exists as of December 31, 2008.

Interest expense costs capitalized were \$29,133,000 and \$29,688,000 as of December 31, 2008 and 2007, respectively.

Aggregate annual payments on revenue and GO bonds and commercial paper outstanding at December 31, 2008 are as follows (in thousands):

	Principal		Interest	Total
2009	\$	247,325	\$ 165,428	\$ 412,753
2010		101,070	151,689	252,759
2011		106,440	146,292	252,732
2012		117,130	140,248	257,378
2013		123,425	133,648	257,073
2014–2018		612,785	560,119	1,172,904
2019–2023		781,450	373,326	1,154,776
2024–2028		491,545	201,422	692,967
2029–2033		602,985	66,142	669,127
2034–2038		97,205	 2,247	 99,452
S	\$	3,281,360	\$ 1,940,561	\$ 5,221,921

#### 6. CONDUIT DEBT

The Port has the following conduit debt obligations totaling \$208,930,000 and \$209,890,000 as of December 31, 2008 and 2007, respectively, which are not a liability or contingent liability of the Port under GASB Interpretation No. 2, *Disclosure of Conduit Debt Obligations*. The Port has not recorded these obligations, or the related assets, on the accompanying financial statements of the Port, as the Port has no obligation for the outstanding bonds beyond what is provided in the leasing arrangements.

In 1999, the Port issued special facility revenue bonds to pay, among other things, a portion of the costs of the expansion of Terminal 18. The Port has agreed to lease the site of Terminal 18 and the existing and future improvements thereon to Stevedoring Services of America, Inc., and its affiliate, SSA Terminals, LLC ("SSA"). The bonds are secured by lease payments paid by SSA to the trustee (Bank of New York). No tax funds or revenues of the Port (other than Terminal 18 lease revenue) are pledged to pay the debt service on the bonds, and no liens (other than the leasehold of the Terminal 18 properties) are pledged as collateral for the debt. The first scheduled principal payment is in 2008. In 2002, total facility completion triggered debt service payments from rental revenue on the special facility bonds. The Port records the net rental revenue after debt service in its statements of revenues, expenses, and changes in net assets. The special facility revenue bonds, Series 1999 B and C Special Facilities Revenue Bonds (Terminal 18 Project), conduit debt obligation outstanding amount is \$127,930,000 and \$128,890,000 at December 31, 2008 and 2007, respectively.

Since 1982, the Port, through its blended component unit, the IDC, has issued tax-exempt nonrecourse revenue bonds to finance industrial development for acquiring, constructing, and renovating transshipment and manufacturing facilities within the corporate boundaries of the Port. These revenue bonds are secured by revenues derived from the industrial development facilities funded by the revenue bonds and leased to the IDC. No tax funds or revenues of the Port (other than the IDC lease revenue) are pledged to pay the debt service on the bonds, and no liens (other than the IDC properties) are pledged as collateral for the debt. At December 31, 2008 and 2007, industrial revenue bonds of \$81,000,000 were outstanding.

### 7. LONG-TERM LIABILITIES

The following is a summary of the accrued environmental expenses, arbitrage rebate liability, accrued election expenses, deferred revenue, and other activities which make up the Port's long-term obligation balances for the years ended December 31, 2008 and 2007 (in thousands):

2008	Beginning Balance	Additions	Reductions	Ending Balance	Current Portion	Long- Term Portion
Accrued environmental expenses	\$ 13,929	\$ 30,045	\$ (16,787)	\$ 27,187	\$ 9,098	\$ 18,089
Accrued arbitrage rebate liability	φ 13,929 1,660	φ 30,043 256	(1,060)	φ 27,107 856	φ 9,090	\$ 10,009 856
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Accrued election expense	2,270	1,287	(2,270)	1,287		1,287
Deferred revenue	11,055	5,994	(8,136)	8,913	6,747	2,166
Others		45		45		45
Total long-term liabilities	\$ 28,914	\$ 37,627	<u>\$ (28,253)</u>	\$ 38,288		
2007						
Accrued environmental expenses	\$ 14,123	\$ 7,346	\$ (7,540)	\$ 13,929	\$ 7,750	\$ 6,179
Accrued arbitrage rebate liability	1,675	600	(615)	1,660	1,060	600
Accrued election expense	943	1,327		2,270	2,270	
Deferred revenue	3,084	9,823	(1,852)	11,055	7,920	3,135
Total long-term liabilities	<u>\$ 19,825</u>	<u>\$ 19,096</u>	<u>\$ (10,007)</u>	\$ 28,914		

### 8. ENTERPRISE FUND PENSION PLANS

**Public Employees' Retirement System ("PERS")**—Substantially all of the Port's full-time and qualifying part-time employees, other than those covered under union plans, participate in PERS. This is a statewide local government retirement system administered by the Washington State Department of Retirement Systems, under cost-sharing, multiple-employer defined benefit public employee retirement plans. The PERS system includes three plans.

Participants who joined the system by September 30, 1977, are PERS Plan I members. Those joining thereafter are enrolled in PERS Plan II. In March 2000, Governor Gary Locke signed into law a new retirement plan for members of the PERS Plan II. The new plan, entitled PERS Plan III, provides members with a defined benefit plan similar to PERS Plan II and the opportunity to invest their retirement contributions in a defined contribution plan.

PERS Plan I members are eligible for retirement at any age after 30 years of service, at age 60 with five years of service, or at age 55 with 25 years of service. The annual pension is 2% of the average final compensation per year of service, capped at 60%. The average final compensation is based on the greatest compensation earned during any 24 eligible consecutive compensation months.

PERS Plan II members may retire at age 65 with five years of service or at age 55 with 20 years of service. The annual pension is 2% of the average final compensation per year of service. PERS Plan II retirements prior to 65 are actuarially reduced. On July 1 of each year following the first full year of retirement service, the benefit will be adjusted by the percentage change in the Consumer Price Index ("CPI") of Seattle, capped at 3% annually.

PERS Plan III members may retire at age 65 with five years of service or at age 55 with 10 years of service for the defined benefit allowance. PERS Plan III retirements prior to 65 are actuarially reduced. PERS Plan III is structured as a dual benefit program that will provide members with the following benefits:

- A defined benefit allowance similar to PERS Plan II calculated as 1% of the average final compensation per year of service (versus a 2% formula) and funded entirely by employer contributions.
- A defined contribution account consisting of member contributions plus the full investment return on those contributions.

Each biennium, the State Pension Funding Council adopts PERS Plan I employer contribution rates and PERS Plan II employer and employee contribution rates. Employee contribution rates for PERS Plan I are established by statute at 6% and do not vary from year to year. The employer and employee contribution rates for PERS Plan II are set by the director of the Department of Retirement Systems, based on recommendations by the Office of the State Actuary, to continue to fully fund PERS Plan II. Unlike PERS Plan II, which has a single contribution rate (which is currently 5.45%), with PERS Plan III, the employee chooses how much to contribute from six contribution rate options. Once an option has been selected, the contribution rate choice is irrevocable unless the employee changes employers.

All employers are required to contribute at the level established by State law. The methods used to determine the contribution requirements are established under State statute in accordance with Chapters 41.40 and 41.26 RCW.

The Port's covered payroll for PERS for the year ended December 31, 2008, was \$72,048,000.

The Port's contribution rates during 2008 expressed as a percentage of covered payroll for employer ranged from 5.97% to 8.15% for PERS Plan I, PERS Plan II, and PERS Plan III. The employer rates do not include the employer administrative expense fee currently set at 0.16%. For employees, the rate was 6% for PERS Plan I and a range of 4.15% to 5.45% for PERS Plan II, and PERS Plan III depends on the option the employee has chosen.

Both the Port and the employees made the required contributions. The Port's required contributions for the years ended December 31 were as follows:

	PE	PERS Plan I		ERS Plan II	PE	RS Plan III
2008	\$	641,065	\$	4,352,159	\$	547,015
2007		588,579		3,212,007		314,017
2006		593,708		1,602,797		147,300

The pension obligation was calculated on a pension system basis and cannot be disclosed on a plan basis. PERS does not make separate measurements of assets and pension obligations for individual employers.

*Law Enforcement Officers' and Fire Fighters' Retirement System ("LEOFF")*—LEOFF is a costsharing multiple-employer defined benefit pension plan. Membership in the plan includes all fulltime, fully compensated local law enforcement officers, and fire fighters. The LEOFF system includes two plans.

Participants who joined the system by September 30, 1977, are LEOFF Plan I members. Those joining thereafter are enrolled in LEOFF Plan II. Retirement benefits are financed from employee and employer contributions, investment earnings, and State contributions. Retirement benefits in both LEOFF Plan I and LEOFF Plan II are vested after completion of five years of eligible service.

LEOFF Plan I members are eligible to retire with five years of service at age 50. The service retirement benefit is dependent upon the final average salary and service credit years at retirement. On April 1 of each year following the first full year of retirement service, the benefit will be adjusted by the percentage change in the CPI of Seattle.

Term of Service	Percent of Final Average
5–9 years	1.0 %
10–19 years	1.5
20 or more years	2.0

LEOFF Plan II members are eligible to retire at the age of 50 with 20 years of service or at age 53 with five years of service. Retirement benefits prior to age 53 are actuarially reduced at a rate of 3% per year. The benefit is 2% of the final average salary per year of service. The final average salary is determined as the 60 highest paid consecutive service months. There is no limit on the number of service credit years, which may be included in the benefit calculation. On July 1 of each year following the first full year of retirement service, the benefit will be adjusted by the percentage change in the CPI of Seattle, capped at 3% annually.

LEOFF Plan I employer and employee contribution rates are established by statute, and the State is responsible for the balance of the funding at rates set by the Pension Funding Council to fully amortize the total costs of the plan. Employer and employee rates for LEOFF Plan II are set by the director of the Department of Retirement Systems, based on recommendations by the Office of the State Actuary, to continue to fully fund the plan. LEOFF Plan II employers and employees are required to contribute at the level required by State law. The methods used to determine the contribution rates are established under State statute in accordance with Chapters 41.26 and 41.45 RCW.

The Port's covered payroll for LEOFF for the year ended December 31, 2008, was \$16,694,000.

The Port's required contribution rates during 2008 expressed as a percentage of covered payroll for LEOFF Plan I was 0% for both employer and employee. For LEOFF Plan II (Firefighters), the range of rates was 5.19% to 5.30% for employer and 8.64% to 8.83% for employees. For LEOFF Plan II (Police), the range of rates was 8.64% to 8.83% for employer and 8.64% to 8.83% for employees. The employer rates do not include the employer administrative expense fees currently set at 0.16% for LEOFF Plan I and LEOFF Plan II (Firefighters) and 0.16% for LEOFF Plan II (Police).

Both the Port and the employees made the required contributions. The Port's required contributions for the years ended December 31 were as follows:

	LE	LEOFF Plan I		LEOFF Plan II (Firefighters)		OFF Plan II ice Officers)
2008	\$	378	\$	340,537	\$	906,652
2007		507		297,803		813,532
2006		6,232		294,488		711,711

Historical trend information regarding all of these plans is presented in Washington State's Department of Retirement Systems' annual financial report. A copy of this report may be obtained at:

Department of Retirement Systems Point Plaza West 1025 East Union Street P.O. Box 48380 Olympia, WA 98504-8380

Internet Address: www.drs.wa.gov

#### 9. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS

In addition to pension benefits as described in Note 8, the Port provides other postemployment benefits (OPEB).

*Plan Descriptions*—The Port administers and contributes to three single-employer defined benefit plans (the "Plans"): (1) LEOFF Plan 1 Members' Medical Services Plan, (2) Retirees Medical Insurance Plan, and (3) Retirees Life Insurance Plan. Under the Washington State Department of Retirement Systems, the Port is required to pay for retired LEOFF Plan 1 members' medical services expenses. Under the Port's medical and life insurance contracts, the Port allows eligible retired employees and their dependents to continue their medical insurance coverage at their own expense by participating in the Port's medical insurance group plan. Eligible retired employees are also provided with life insurance coverage for a death benefit up to \$25,000. The Port can establish and amend benefit provisions of these Plans. There are no separate OPEB plans related financial reports issued.

*Funding Policy and Annual OPEB Costs*—For the LEOFF Plan 1 Members' Medical Services Plan, the Washington State Department of Retirement Systems establishes and may amend the contribution requirements of plan members and the Port. The contribution requirements of the Retirees Medical Insurance Plan and the Retirees Life Insurance Plan are established and may be amended by the Port. The Port's annual OPEB cost for the current year and the related information for each plan are as follows (in thousands):

	Me Medic	FF Plan 1 mbers' al Service Ian <sup>(a)</sup>		es Medical ance Plan		ees Life Ince Plan
Contribution rates: Port Plan members	Pay-as-you-go N/A		Pay-as-you-go N/A		Pay-as-you-go N/A	
Annual required contribution Interest on net OPEB obligation Adjustment to annual required contribution	\$	4,108 299	\$	3,389 118 (102)	\$	516 16 (14)
Annual OPEB costs Contribution made		4,407 (404)		3,405 (546)		518 (296)
Increase in net OPEB obligaiton Net OPEB obligation beginning of year		4,003 2,916		2,859 2,765		222 371
Net OPEB obligation end of year	\$	6,919	\$	5,624	\$	593

(a) As the LEOFF Plan 1 Members' Medical Service Plan has less than 100 plan members, the Port elected to use the Alternative Measurement Method to estimate the annual required contribution.

The schedule of employer contributions at December 31, 2008 and 2007 are as follows (in thousands):

Years Ended December 31	Annual OPEB Costs		Employer Contributions				OPEB gation	
LEOFF Plan 1 Membe	ers' Med	lical Servi	ce Plan					
2008	\$	4,407	\$	404	9.2 %	\$	6,919	
2007		3,058		142	4.6		2,916	
<b>Retirees Medical Insu</b>	irance F	Plan						
2008	\$	3,405	\$	546	16.0 %	\$	5,624	
2007		3,239		474	14.6		2,765	
Retirees Life Insurance Plan								
2008	\$	518	\$	296	57.1 %	\$	593	
2007		495		124	25.1		371	

*Funding Status*—As of December 31, 2008 and 2007, using the Alternative Measurement Method, the actuarial accrued liability for LEOFF Plan 1 Members' Medical Services Plan benefits was \$6,919,000 and \$2,916,000, respectively, all of which was unfunded.

For the other two OPEB plans, as of November 1, 2006, the most recent actuarial valuation date, funding progress was as follows (in thousands):

	Actuarial Value of Assets	A L	ctuarial ccrued .iability (AAL)	Funded Ratio	-	nfunded L (UAAL)	Covered Payroll	UAAL as a Percentage of Covered Payroll
Retirees Medical Insurance Plan	\$	\$	31,107	0.0 %	\$	31,107	\$ 56,054	55.5 %
Retirees Life Insurance Plan			7,007	0.0		7,007	67,296	10.4

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, investment rate of return, payroll growth rate and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Actuarial Methods and Assumptions—Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

For the LEOFF Plan 1 Members' Medical Services Plan, the following simplifying assumptions were made when the Alternative Measurement Method was used:

- *Retirement age for active employees*—Based on the historical average retirement age for the covered group, active plan members were assumed to retire the year immediately following that in which the member would qualify for benefits.
- *Mortality*—Life expectancies were based on mortality tables from the U.S. Department of Health & Human Services. The 2004 United States Life Table for Males was used.
- *Healthcare cost trend rate*—The expected rate of increase in healthcare expenditure was based on projections of the Centers for Medicare and Medicaid Services. A rate of 6.7 % initially, reduced slightly to an ultimate rate of 6.7% after seven years, was used.
- *Health insurance premiums*—2009 health insurance premiums for retirees were used as the basis for calculation of the present value of total benefits to be paid.
- Investment rate of return—a rate of 4.25% was used, which is an estimated long-term investment return on the investments that are expected to be used to finance the payment of benefits.

Additionally, the unfunded actuarial accrued liability is not amortized as the LEOFF Plan 1 Members' Medical Services Plan is closed to new entrants and almost all of the plan members have retired.

For the Retirees Medical Insurance Plan and Retirees Life Insurance Plan, as of November 1, 2006, the most recent actuarial valuation date, the actuarial accrued liability is determined by the independent actuary using the Projected Unit Credit actuarial cost method. The actuarial assumptions included a 4.25% investment rate of return, which is an estimated long-term investment return on the investments that are expected to be used to finance the payment of benefits. Also, an initial annual medical cost trend rate of 10% and an initial annual prescription drug cost trend rate of 13.5% were used, which were reduced by decrements to an ultimate rate of 5% after 8 years for both cost trend rates. The unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll over a 30-year open period, assuming payroll growth of 3.5% per year.

#### **10. ENVIRONMENTAL RESERVES**

The Port has identified a number of contaminated sites on Aviation, Seaport, and Real Estate properties and facilities that must be investigated for the presence of hazardous substances and remediated in compliance with Federal and State environmental laws and regulations. Some Port facilities may require asbestos abatement, and some properties owned or operated by the Port may have unacceptable levels of contaminants in soil, sediments and/or groundwater. In some cases, the Port has been designated by the Federal government as a "Potentially Responsible Party", and/or by the State government as a "Potentially Liable Person" for the investigation and cleanup of properties owned by the Port or where the Port may have contributed to site contamination. Although the Port may not bear ultimate liability for the contamination, under Federal and State law, the Port is presumptively liable as the property owner, and it is often practically and financially beneficial for the Port to take initial responsibility to manage and pay for the cleanup.

As of December 31, 2008, the Port environmental reserves are \$27,187,000, based on reasonable and supportable assumptions, measured at current value using the expected cash flow technique. The Port environmental reserves do not include cost components that are not yet reasonably measurable. The Port environmental reserves will change over time due to changes in costs of goods and services, changes in remediation technology, and changes in governing laws and regulations.

In many cases, the Port has successfully recovered Port-incurred investigation and cleanup costs from other responsible parties. The Port will continue to seek appropriate recoveries in the future. As of December 31, 2008, the environmental reserves were reduced by \$11,992,000 of estimated unrealized recoveries.

#### **11. CONTINGENCIES**

The Port is a defendant in various legal actions and claims. Although certain lawsuits and claims are significant in amount, the final dispositions are not determinable, and in the opinion of management, the outcome of any litigation of these matters will not have a material effect on the financial position or results of operations of the Port. In some cases, the Port has provided reserves for these matters, which in the opinion of management, are adequate.

Amounts received or receivable under Federal grants-in-aid programs are subject to audit and adjustment by the granting agency. Any disallowed claims, including amounts already received, may constitute a liability of the Port. The amount, if any, of expenditures that may be disallowed cannot be determined at this time, although the Port expects such amounts, if any, to be insignificant.

### 12. COMMITMENTS

As of December 31, 2008, and 2007, the Port has authorized or made commitments for acquisition and construction as follows (in thousands):

	2008			2007		
Funds committed:						
Airport facilities	\$	160,634	\$	334,732		
Seaport terminals		51,686		141,283		
Real Estate properties		1,692				
Corporate		10,443		9,091		
Economic and trade development				232		
Funds authorized but not yet committed:						
Airport facilities		561,789		222,574		
Seaport terminals		13,642		108,147		
Real Estate properties		97,719				
Corporate		1,208		8,149		
Economic and trade development				120		
Total	\$	898,813	\$	824,328		

#### 13. FAIR VALUE MEASUREMENTS

The fair value of the Enterprise Fund's cash equivalents and investments as well as long-term debt is estimated using quoted market prices in the active market. The following table summarizes the fair values of financial instruments measured on a recurring basis as of December 31 (in thousands):

Description	acti fo	ted prices in ive markets r identical assets (Level 1)	Significant other Significant observable unobservable inputs inputs (Level 2) (Level 3)		Fair value as of December 31
2008 Cash, cash equivalents, and investments Long-term debt	\$	712,256 3,149,344	\$	\$	\$ 712,256 3,149,344
2007 Cash, cash equivalents, and investments Long-term debt	\$	826,999 3,516,154	\$	\$	\$826,999 3,516,154

#### 14. BUSINESS INFORMATION

For the Enterprise Fund's three major business activities, operations consist of Seaport terminals, Airport facilities, and Real Estate properties. Indirect costs have been allocated to Seaport terminals, Airport facilities, and Real Estate properties using various methods based on estimated hours of work, revenue plus expenses, full-time equivalent positions, and other factors. The Port's operating revenues are derived from various sources. The Seaport's operating revenues are principally derived from the leasing of Seaport terminal facilities. The Aviation's operating revenues are derived primarily from its airline agreements, concession agreements, and other business arrangements. The Real Estate's operating revenues are primarily derived from the leasing of commercial and industrial real estate, recreational marinas, and industrial fishing terminals.

The business information by division presented below includes fiscal year ending 2008 and forward, coinciding with the newly formed Real Estate Division in 2008 to allow the Seaport and Aviation divisions to concentrate on their core businesses.

Operating revenues, as reflected in the statements of revenues, expenses, and changes in net assets, from the Port's major sources for the year ended December 31, 2008 are as follows (in thousands):

Seaport Division:		
Property rentals	\$	68,828
Equipment rentals		8,944
Operating grants		10,169
Other		7,165
Total Seaport Division operating revenues	\$	95,106
Aviation Division:		
Property rentals	\$	208,577
Landing fees		65,770
Parking		61,313
Operating grants		1,231
Other		21,438
Total Aviation Division operating revenues	\$	358,329
Real Estate Division:		
Property rentals	\$	11,660
Conference centers		11,833
Berthage and moorage		9,073
Utilities		1,089
Operating grants		109
Other		1,142
Total Real Estate Division operating revenues	<u>\$</u>	34,906

No single major customer represents total Port's revenue in 2008. For Seaport Division, the revenues from its major customers accounted for 76.3% of total operating revenues in 2008. For Aviation Division, the revenues from its major customers accounted for 13.0% of total operating revenues in 2008. No single major customers represent Real Estate Division revenue in 2008.

Operating revenues, as reflected in the statements of revenues, expenses, and changes in net assets, from the Port's major customers for the year ended December 31, 2008 are as follows (in thousands):

	:	Seaport	Aviation	Real Estate	Total	
Revenues	\$	72,526	\$ 46,426	\$	\$ 118,952	
Number of major customers		4	1		5	

Financial information by division for the year ended December 31, 2008 is as follows (in thousands):

	Seaport	Aviation	Real Estate
Operating revenue	\$ 95,106	\$ 358,329	\$ 34,906
Operations and maintenance Administration Law enforcement Environmental—net	26,287 9,967 2,767 5,872	147,453 29,556 15,762 2,412	32,990 3,561 1,692 <u>604</u>
Total operating expenses before depreciation	44,893	195,183	38,847
Net operating income (loss) before depreciation	50,213	163,146	(3,941)
Depreciation	26,824	107,349	10,033
Operating income (loss)	23,389	55,797	(13,974)
Nonoperating income (expense): Ad valorem tax levy revenue Passenger facility charges revenue	60,643	1,936	13,101
and related interest income Customer facility charges revenue		62,770	
and related interest income		23,534	
Grants and donations	2,919	49,460	57
Investment income—net	12,152	23,467	215
Revenue and capital appreciation bond interest expense Passenger facility charges revenue	(13,545)	(89,005)	(2,513)
bond interest expense General obligation bond interest		(11,412)	
expense-net	(15,651)		(1,321)
Public expense	(2,808)	(24,686)	0.265
Other income (expense)—net	(2,694)	(5,678)	9,365
Total nonoperating	44.040	20.200	40.004
income—net	41,016	30,386	18,904
Increase in net assets	<u>\$ 64,405</u>	<u>\$ 86,183</u>	<u>\$ 4,930</u>
Identifiable capital assets Other identifiable assets	\$ 1,059,565 <u>332,395</u>	\$ 3,647,728 709,772	\$ 310,228 <u>63,585</u>
Identifiable assets	<u>\$ 1,391,960</u>	<u>\$ 4,357,500</u>	<u>\$ 373,813</u>
Capital expenditures	<u>\$ 88,169</u>	<u>\$ 209,784</u>	<u>\$21,241</u>
Debt	<u>\$ 712,251</u>	<u>\$ 2,513,041</u>	<u>\$ 93,641</u>

#### 15. WAREHOUSEMEN'S PENSION TRUST FUND

In late 2002, the Port terminated all warehousing operations at Terminal 106 following the departure of Hasbro, the principal customer operating at the facility. Prior to closing the warehouse, the Port had provided pension and health benefits to represented employees under a Collective Bargaining Agreement with Local #9 of the International Longshore and Warehouse Union ("ILWU"). The benefits were administered by two separate trusts, the Warehousemen's Pension Trust and the Local #9 Health & Welfare Trust. The Port made quarterly contributions to each trust in an amount sufficient to provide the required contractual benefits and the trusts were jointly administered by trustees appointed by both Local #9 and the Port.

Upon expiration of the contract with Local #9, the Port ceased making contributions to the Health & Welfare Trust and provided employees with the ability to maintain their health coverage by self-paying premiums through the Port's medical plan. The Port also ceased making contributions to the Warehousemen's Pension Trust.

On May 25, 2004, the Port became the sole administrator for the Warehousemen's Pension Plan (the "Plan") and Trust and commenced contributions to the Plan. A schedule of employer contributions is shown below. The Plan is a governmental plan maintained and operated solely by the Port.

**Summary of Accounting Policies**—The financial statements are prepared using the accrual basis of accounting. Port contributions are recognized in the period in which the contributions are made. Benefits and refunds are recognized when due and payable in accordance with the terms of the Plan.

*Investments policy*—The Warehousemen's Pension Trust investment policy allows the Plan to invest in contracts with insurance companies that are rated no lower than A by at least two major rating agencies. The Plan is allowed to invest in commercial paper with A1/P1 rating. Certificates of deposit or banker's acceptances can only be purchased from domestic banks with net worth in excess of \$2 billion and which satisfy tier 1 and tier 2 capital requirements. Bank deposits or short-term investment accounts must be maintained by the Plan's custodian. Repurchase agreements can only be entered with Federal Reserve reporting dealers and maintained in accordance with Federal Reserve guidelines. Only United States registered mutual funds or ERISA-qualified commingled funds whose investment strategies and governing documents have been reviewed and approved by the Board of Trustees can be purchased. The Plan's investment policy allows for 60% plus or minus 5% of the portfolio to be invested in equities securities and 40% plus or minus 5% of the portfolio to be invested in equities.

*Method Used to Value Investments*—Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national exchange are valued at the last reported sales price on the last business day of the year.

As of December 31, 2008, and 2007, the Plan had the following investments (in thousands).

	2008	2007
Vanguard Total Stock Market Index Fund	\$ 2,168	\$ 3,763
Vanguard Total International Stock Index Fund	2,093	\$ 4,129
Vanguard Total Bond Market Index Fund	516	
Western Asset Core Bond Fund	 3,382	 4,860
Total	\$ 8,159	\$ 12,752

*Investments Concentration of Credit Risk*—The Plan places no limit on the amount the Plan may invest in any one issuer. As of December 31, 2008, and 2007, the Plan had the following investments of more than 5% of the total Plan's investments

	2008	2007
Vanguard Total Stock Market Index Fund	26.5 %	29.5 %
Vanguard Total International Stock Index Fund	25.7	32.4
Vanguard Total Bond Market Index Fund	6.3	
Western Asset Core Bond Fund	41.5	38.1

*Investments Credit Risk*—As of December 31, 2008 and 2007, the Plan's investment in Western Asset Core Bond Fund Portfolio was rated AA+ by Standard & Poor's Investors Service. As of December 31, 2008 and 2007, the Plan's investment in Vanguard Total Stock Market Index Fund Portfolio and Vanguard Total International Stock Index Fund Portfolio were rated "above average" by Morningstar Inc. As of December 31, 2008, the Plan's investment in Vanguard Total Bond Market Index Fund Portfolio was rated "below average" by Morningstar Inc.

*Plan Description and Contribution Information*—Membership of the plan consisted of the following at January 1, 2008, and 2007, the date of the latest actuarial valuation:

	2008	2007
Retirees and beneficiaries receiving benefits	139	137
Terminated plan members entitled to but not yet receiving benefits	78	82
Total	217	219

*Plan Description*—The Plan is a single-employer defined benefit plan. The Plan provides that only service credited and compensation earned prior to April 1, 2004, shall be utilized to calculate benefits under the Plan, and the Port agrees to maintain the frozen Plan and to contribute funds to the Plan in such amounts that may be necessary to enable the Plan to pay vested accrued benefits as they become due and payable to participants and beneficiaries in the ordinary course of business. There is no separate financial statement of the Plan issued.

Actuarial Assumptions—The actuarial present value of accumulated plan benefits is determined by the independent actuary using the Individual Entry Age Normal actuarial cost method, and is that amount that results from applying actuarial assumptions to adjust the accumulated plan benefits to reflect the time value of money (through discounts for interest) and the probability of payment (by means of decrements such as for death, disability, withdrawal, or retirement) between the valuation dates and the expected date of payment.

The significant actuarial assumptions used in the valuations as of January 1, 2008, the date of the latest actuarial valuation, did not change from prior year, and were (a) life expectancy of participants (RP2000 Blue Collar Mortality Table was used), (b) retirement age of 55 and 10 years of service or age of 62, and (c) investment return. The valuations included an assumed average rate of return of investment of 7.0%, net of investment expenses. The unfunded actuarial accrued liability is being amortized as a level dollar amount over a 20-year closed period.

**Annual Pension Cost and Net Pension Asset**—The Port's annual pension costs and net pension asset to the Warehousemen's Pension Trust Fund for the current year were as follows (in thousands):

Annual required contribution Interest on net pension asset Adjustment to annual required contribution	\$ 1,290 180 (243)
Annual pension cost Contributions made	 1,227 (1,500)
Increase in net pension asset Net pension asset beginning of year	 273 395
Net pension asset end of year	\$ 668

The net pension asset is included in prepayments and other current assets on the statements of net assets.

### SCHEDULE OF FUNDING PROGRESS

Actuarial Valuation Date	Actuarial Value of Assets				U	nfunded AAL	Funded Ratio	
12/31/2008	\$	8,508	\$	25,176*	\$	16,668	33.8 %	
12/31/2007		13,102		25,633		12,531	51.1	
12/31/2006		13,014		26,559		13,545	49.0	
12/31/2005		12,335		26,991		14,656	45.7	
12/31/2004		12,662		27,530		14,868	46.0	
12/31/2003**		11,984		25,975		13,990	46.1	

This plan covers inactive participants. There are no related payroll costs.

\*Estimated liabilities as of December 31, 2008 are based on January 1, 2008, data.

\*\*Data provided to actuary was unaudited.

#### SCHEDULE OF EMPLOYER CONTRIBUTIONS

Years Ended December 31	Annual Required Contribution		Employer Contributions		Percentage Contributed	Net Pension Obligation/(Asset)	
2008	\$	1,290	\$	1,500	116.3 %	\$	(668)
2007		1,325		1,500	113.2		(395)
2006		1,437		1,500	104.4		(147)
2005		1,456		1,000	68.7		(7)
2004		1,717		2,000	116.5		(397)
2003***		1,972		177	9.0		2,972

\*\*\*Data provided to actuary was unaudited. Since the adoption of the plan on May 24, 2004, the beginning net pension obligation was established as zero as to the information necessary to perform the calculation was not available in the prior periods.

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## STATISTICAL SECTION

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# PORT OF SEATTLE

## STATISTICAL SECTION NARRATIVE AND SCHEDULES

This section of the Port's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements and note disclosures present about the Port's overall financial health. Unless otherwise noted, the information in this section is derived from the annual financial reports for the relevant year.

#### CONTENTS

#### **FINANCIAL TRENDS**

These schedules contain trend information to help the reader understand how the Port's financial performance and well-being has changed over time. The schedules are presented from enterprise fund perspective only and include fiscal year ending 2001 and forward, coinciding with the implementation of GASB 34 in fiscal year 2002 with 2001 figures restated. Schedules included are:

Schedule 1 – Net Assets by Component, Last Eight Fiscal Years

Schedule 2 – Changes in Net Assets, Last Eight Fiscal Years

#### **REVENUE CAPACITY**

These schedules contain information to help the reader assess the factors affecting the Port's ability to generate its property taxes. Schedules included are:

- Schedule 3 Assessed Value and Estimated Actual Value of Taxable Property and Direct and Overlapping Property Tax Rates Per \$1,000 of Assessed Value, Last Ten Fiscal Years
- Schedule 4 Principal Property Taxpayers, Current Year and Nine Years Ago

Schedule 5 – Property Tax Levies and Collections, Last Ten Fiscal Years

#### DEBT CAPACITY

These schedules present information to help the reader assess the affordability of the Port's current levels of outstanding debt and the Port's ability to issue additional debt in the future. Details regarding the Port's outstanding debt can be found in the notes to the financial statements. Schedules included are:

Schedule 6 – Ratios of Outstanding Debt by Type, Last Ten Fiscal Years

Schedule 7 – Ratios of General Obligation Bonds, Last Ten Fiscal Years

Schedule 8 – Computation of Direct and Overlapping General Obligation Debt, as of December 31, 2008

Schedule 9 – Legal Debt Margin Information, Last Ten Fiscal Years

Schedule 10 – Revenue Bonds Coverage by Type, Last Ten Fiscal Years

#### **DEMOGRAPHIC INFORMATION**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the Port's financial activities take place. Schedules included are:

Schedule 11 – Demographic Statistics, Last Ten Fiscal Years

Schedule 12 – Principal Employers of Seattle, Current Year and Nine Years Ago

#### **OPERATING INFORMATION**

These schedules contain information about the Port's operations and resources to help the reader understand how the Port's financial information relates to the services it provides and the activities it performs. Schedules included are:

- Schedule 14 Seattle-Tacoma International Airport Enplaned Passengers Level, Last Ten Fiscal Years
- Schedule 15 Seattle-Tacoma International Airport Aircraft Operations Level, Last Ten Fiscal Years
- Schedule 16 Seattle-Tacoma International Airport Air Cargo Level, Last Ten Fiscal Years
- Schedule 17 Seattle Harbor Containers Volumes, Last Ten Fiscal Years
- Schedule 18 Seattle Harbor Docks Volumes, Last Ten Fiscal Years
- Schedule 19 Seattle Harbor Cruise Traffic, Last Ten Fiscal Years
- Schedule 20 Capital Assets Information, as of December 31, 2008

#### Schedule 1 NET ASSETS BY COMPONENT Last Eight Fiscal Years

(accrual basis of accounting) (in thousands)

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001
Invested in capital assets								
—net of related debt	\$ 2,270,740	\$2,166,854	\$2,073,384	\$ 1,960,209	\$ 1,829,975	\$1,616,676	\$1,484,172	\$ 1,400,661
Restricted	34,227	33,736	45,299	21,580	21,910	29,376	75,318	92,996
Unrestricted	334,947	289,390	165,873	101,747	72,025	76,744	59,053	54,979
Total net assets	<u>\$2,639,914</u>	<u>\$2,489,980</u>	<u>\$2,284,556</u>	<u>\$2,083,536</u>	<u>\$1,923,910</u>	<u>\$1,722,796</u>	<u>\$1,618,543</u>	<u>\$ 1,548,636</u>

#### Schedule 2

CHANGES IN NET ASSETS

Last Eight Fiscal Years

(accrual basis of accounting)

(in thousands)

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001
OPERATING REVENUES:								
Services	\$ 187,791	\$ 168,679	\$ 161,200	\$ 158,462	\$ 140,189	\$ 168,650	\$ 170,853	\$ 180,456
Property rentals	286.139	279,378	273,529	247,817	211,848	145,947	131.157	140,361
Fuel hydrant facility revenues	2,926	8,054	8,077	3,491	689	435	101,107	140,001
Operating grant and contract revenues	12,140	5,035	5,643	6,755	24,476	6,721	5,350	
Total revenue	488,996	461,146	448,449	416,525	377,202	321,753	307,360	320,817
OPERATING EXPENSES BEFORE DEPRECIATION:								
	206 720	170 740	173.198	166.000	170.000	164 024	165.903	175 602
Operations and maintenance	206,730	178,743	-,	166,920	172,983	164,931		175,693
Earthquake repair expenses—net of recoveries	44.400	00 704	(179)	2,130	(195)	(2,590)	882	6,861
Administration	44,438	38,761	33,790	31,486	30,890	25,579	45,547	38,401
Law enforcement <sup>(a)</sup>	20,221	19,179	18,017	17,920	17,392	17,076		
Environmental—net	8,889	5,117	(1,262)	7,739	2,200	4,071	8,607	(1,033)
Total operating expenses before depreciation	280,278	241,800	223,564	226,195	223,270	209,067	220,939	219,922
NET OPERATING INCOME								
BEFORE DEPRECIATION	208,718	219,346	224,885	190,330	153,932	112,686	86,421	100,895
DEPRECIATION	144,208	141,588	140,190	129,788	110,175	85,076	84,853	81,115
OPERATING INCOME	64,510	77,758	84,695	60,542	43,757	27,610	1,568	19,780
NONOPERATING INCOME (EXPENSE):								
Ad valorem tax levy revenue	75,680	68,617	62,691	62,417	59,357	57,793	39,309	35,721
Passenger facility charges revenue and	,		,	,	,	.,	,	
related interest income	62,770	63,114	59,141	56,506	56,129	54,373	53,675	43,961
Customer facility charges revenue and	- , -	,	,		, -	- ,	,	-,
related interest income	23,534	22,570	17,188					
Grants and donations	52,436	94,888	127,524	109,655	118,428	32,790	17,175	27,822
Investment income—net <sup>(b)</sup>	35,813	57,195	28,895	14,651	6,240	5,469	,	
Revenue and capital appreciation bond	,	.,		.,	-,	-,		
interest expense	(105,063)	(113,011)	(101,491)	(85,502)	(58,401)	(44,136)	(36,815)	(35,698)
Passenger facility charges revenue bond			( , , , ,	( , ,	( , ,	( , , , ,	( , , , , , , , , , , , , , , , , , , ,	
interest expense	(11,412)	(11,844)	(12,258)	(12,604)	(5,923)	(3,869)	(3,121)	(2,323)
General obligation bond interest expense—net	(16,971)	(15,621)	(15,754)	(12,629)	(11,520)	(9,674)	(8,431)	(7,317)
Public expense	(27,494)	(8,654)	(11,027)	(4,404)	(665)	(396)	(5,425)	(3,843)
Other income (expense)—net	848	(29,588)	(38,584)	(29,006)	(6,288)	(15,707)	11,972	8,508
Total nonoperating income—net	90,141	127,666	116,325	99,084	157,357	76,643	68,339	66,831
	<u> </u>							
INCREASE IN NET ASSETS	154,651	205,424	201,020	159,626	201,114	104,253	69,907	86,611
TOTAL NET ASSETS:	0.495.000	2 294 552	2 092 520	1 000 040	1 700 700	1 619 5 40	1 5 49 600	1 462 025
Beginning of year, as restated (Note 1)	2,485,263	2,284,556	2,083,536	1,923,910	1,722,796	1,618,543	1,548,636	1,462,025
End of year	\$ 2,639,914	\$ 2,489,980	\$ 2,284,556	\$ 2,083,536	<u>\$ 1,923,910</u>	\$ 1,722,796	\$ 1,618,543	\$ 1,548,636

(a) Law enforcement operating expense for the years ending 2002 and 2001 was included in the administration operating expense.

(b) Investment income-net for the years ending 2002 and 2001 was included in the other nonoperating expense-net.

#### Schedule 3 ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY DIRECT AND OVERLAPPING PROPERTY TAX RATES PER \$1,000 OF ASSESSED VALUE Last Ten Fiscal Years

#### (in thousands, except for tax rates)

Fiscal Year	2	2008	200	07	2	2006		2005		2004		2003		2002		2001		2000		1999
Port District Assessed Value <sup>(a)</sup>	\$ 340	,995,440	\$ 298,7	55,199	\$ 270,	,571,090	\$ 24	8,911,782	\$ 23	5,834,254	\$ 22	24,994,598	\$ 210	0,996,601	\$ 18	8,420,104	\$1	66,321,208	\$ 15	0,422,451
Port of Seattle Property Tax Rates	\$	0.22	\$	0.23	\$	0.23	\$	0.25	\$	0.25	\$	0.26	\$	0.19	\$	0.19	\$	0.22	\$	0.24
Overlapping Property Tax Rates:																				
Washington State		2.13		2.33		2.50		2.69		2.76		2.90		2.99		3.15		3.30		3.36
King County		1.21		1.29		1.33		1.38		1.43		1.35		1.45		1.55		1.69		1.77
Cities and Towns <sup>(b)</sup>		2.02		2.30		2.32		2.45		2.47		2.40		2.49		2.69		2.77		2.77
School Districts <sup>(b)</sup>		2.65		2.83		2.97		3.02		3.08		3.13		3.13		3.38		3.69		3.89
Other <sup>(c)</sup>		1.13		0.89		0.95		0.91		0.86		0.86		0.84		0.83		0.90		0.91
Total Direct and Overlapping Property Tax Rates <sup>(d)</sup>	\$	9.36	\$	9.87	\$	10.30	\$	10.70	\$	10.85	\$	10.90	\$	11.09	\$	11.79	\$	12.57	\$	12.94

(a) Ratio of total assessed to total estimated value is 100%. Assessed value is shown net of exempt property and it is the same assessed value for King County.

(b) This is an average rate based on the total assessed value of cities and towns, and all school districts. Each city and district has its own rate.

(c) These are average rates based on the total King County rates less cities and towns, school districts, Port, County, and Washington State rates. Each district within this group has its own assessed property value and rates.

(d) This is an average rate based on total tax levies for King County and total assessed property value in King County.

Source: King County Department of Assessments Annual Reports

# Schedule 4 PRINCIPAL PROPERTY TAXPAYERS Current Year and Nine Years Ago

(in thousands)

		2008			1999	
	Taxable		Percentage of Total County	Taxable		Percentage of Total County
	Assessed		Taxable	Assessed		Taxable
Taxpayer	Value	Rank	Assessed Value	Value	Rank	Assessed Value
Boeing	\$ 3,006,599	1	0.9 %	\$ 3,541,321	1	2.4 %
Microsoft	2,428,674	2	0.7	762,228	4	0.5
Puget Sound Energy/Gas/Electric	1,498,832	3	0.4	1,153,093	2	0.8
Qwest Corporation Inc.	964,730	4	0.3			
T-Mobile	655,591	5	0.2			
Alaska Airlines	623,721	6	0.2			
Archon Group LP	617,531	7	0.2			
AT&T Mobility LLC (Cingular Wireless)	564,689	8	0.2			
Union Square Limited	522,001	9	0.2	327,123	6	0.2
Wright Runstad & Company	432,948	10	0.1	216,928	8	0.1
US West				935,258	3	0.6
EOP Northwest Properties				481,031	5	0.3
Weyerhaeuser				301,247	7	0.2
Bentall Corporation				214,910	9	0.1
Safeway				208,614	10	0.1
Total	<u>\$11,315,316</u>		<u> </u>	<u>\$ 8,141,753</u>		<u> </u>

Source: King County Department of Assessments

#### Schedule 5 PROPERTY TAX LEVIES AND COLLECTIONS

# Last Ten Fiscal Years

(in thousands)

Fiscal Year		2008	2007	2006		2005	2004	2003		2002		2001		2000		1999
Total Property Tax Levies <sup>(a)</sup>	\$	75,931	\$ 68,863	\$ 62,806	\$	62,800	\$ 59,680	\$ 58,029	\$	39,819	\$	35,665	\$	35,666	\$	35,672
Tax Collections:																
Current Tax Collections	\$	74,532	\$ 67,703	\$ 61,702	\$	61,705	\$ 58,630	\$ 56,779	\$	38,972	\$	34,900	\$	34,910	\$	34,901
Delinquent Tax Collections			 869	 1,007		1,080	 1,043	 1,245		835		757		755		766
Total Tax Collections	\$	74,532	\$ 68,572	\$ 62,709	\$	62,785	\$ 59,673	\$ 58,024	\$	39,807	\$	35,657	\$	35,665	\$	35,667
Outstanding Delinquent Taxes	<u>\$</u>	1,399	\$ 291	\$ 97	<u>\$</u>	15	\$ 7	\$ 5	<u>\$</u>	12	<u>\$</u>	8	<u>\$</u>	1	<u>\$</u>	5
Percent of Current Taxes Collected		98.2%	98.3%	98.2%		98.3%	98.2%	97.8%		97.9%		97.9%		97.9%		97.8%
Ratio of Outstanding Delinquent Taxes to Total Tax Levy		1.8%	0.4%	0.2%		0.0%	0.0%	0.0%		0.0%		0.0%		0.0%		0.0%

(a) Include cancellations and supplements and generally differ from the totals reported by King County by an immaterial amount.

Source: Port of Seattle, from King County Tax Receivables Summary

### Schedule 6

### RATIOS OF OUTSTANDING DEBT BY TYPE

### Last Ten Fiscal Years

(in thousands, except Total Debt Per Capita)

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
General Obligation Bonds	\$ 378,065	\$ 397,835	\$ 416,645	\$ 380,225	\$ 397,285	\$ 217,285	\$ 229,030	\$ 240,125	\$ 250,685	\$ 141,300
Revenue Bonds	2,429,655	2,482,315	2,303,065	2,354,405	2,078,760	2,150,875	1,634,497	1,677,795	1,283,780	966,774
Commercial Paper	153,540	186,250	160,575	70,210	47,705	105,050	115,550	75,890	70,415	83,100
Notes Payable										650
Capital Appreciation Bonds									5,827	5,086
Passenger Facility Charge Revenue Bonds	209,685	218,760	227,405	235,635	243,475	250,940	258,050	262,500	262,500	262,500
Fuel Hydrant Special Facility Bonds	110,415	116,785	119,015	121,140	121,140	121,140				
Total Debt	<u>\$ 3,281,360</u>	<u>\$ 3,401,945</u>	<u>\$ 3,226,705</u>	<u>\$ 3,161,615</u>	<u>\$ 2,888,365</u>	<u>\$ 2,845,290</u>	<u>\$ 2,237,127</u>	<u>\$ 2,256,310</u>	<u>\$ 1,873,207</u>	<u>\$ 1,459,410</u>
Ratio of Total Debt to Personal Income <sup>(a)</sup>	3.4%	3.5%	3.3%	3.6%	3.3%	3.6%	2.9%	2.9%	2.4%	2.0%
Total Debt Per Capita <sup>(b)</sup>	\$ 1,742	\$ 1,828	\$ 1,758	\$ 1,749	\$ 1,615	\$ 1,599	\$ 1,261	\$ 1,283	\$ 1,078	\$ 848

(a) See Schedule 11 for Personal Income of King County data used in this calculation. Ratio of 2008 and 2007 is calculated using 2006 Personal Income figure.

(b) See Schedule 11 for Population of King County data used in this calculation (1999 through 2008 figures are estimated except 2000 census data).

### Schedule 7 RATIOS OF GENERAL OBLIGATION BONDS

Last Ten Fiscal Years

(in thousands, except General Obligation Bonds Per Capita)

2008		2007		2006		2005		2004		2003		2002		2001		2000		1999
\$ 378,065	\$	397,835	\$	416,645	\$	380,225	\$	397,285	\$	217,285	\$	229,030	\$	240,125	\$	250,685	\$	141,300
0.1%		0.1%		0.2%		0.2%		0.2%		0.1%		0.1%		0.1%		0.2%		0.1%
\$ 201	\$	214	\$	227	\$	210	\$	222	\$	122	\$	129	\$	137	\$	144	\$	82
\$	\$ 378,065 0.1%	\$ 378,065 \$ 0.1%	\$ 378,065   \$ 397,835     0.1%   0.1%	\$ 378,065 \$ 397,835 \$ 0.1% 0.1%	\$ 378,065 \$ 397,835 \$ 416,645   0.1% 0.1% 0.2%	\$ 378,065 \$ 397,835 \$ 416,645 \$   0.1% 0.1% 0.2%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225   0.1% 0.1% 0.2% 0.2%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$   0.1% 0.1% 0.2% 0.2%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285   0.1% 0.1% 0.2% 0.2% 0.2%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$   0.1% 0.1% 0.2% 0.2% 0.2%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$ 217,285   0.1% 0.1% 0.2% 0.2% 0.2% 0.1%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$ 217,285 \$   0.1% 0.1% 0.2% 0.2% 0.2% 0.1%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$ 217,285 \$ 229,030   0.1% 0.1% 0.2% 0.2% 0.2% 0.1% 0.1%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$ 217,285 \$ 229,030 \$   0.1% 0.1% 0.2% 0.2% 0.2% 0.1% 0.1%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$ 217,285 \$ 229,030 \$ 240,125   0.1% 0.1% 0.2% 0.2% 0.2% 0.1% 0.1% 0.1%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$ 217,285 \$ 229,030 \$ 240,125 \$   0.1% 0.1% 0.2% 0.2% 0.2% 0.1% 0.1% 0.1%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$ 217,285 \$ 229,030 \$ 240,125 \$ 250,685   0.1% 0.1% 0.2% 0.2% 0.1% 0.1% 0.1% 0.2%	\$ 378,065 \$ 397,835 \$ 416,645 \$ 380,225 \$ 397,285 \$ 217,285 \$ 229,030 \$ 240,125 \$ 250,685 \$   0.1% 0.1% 0.2% 0.2% 0.2% 0.1% 0.1% 0.1% 0.2%

(a) See Schedule 3 for assessed value of taxable property data.

(b) See Schedule 11 for Population of King County data used in this calculation (1999 through 2008 figures are estimated except 2000 census data).

# Schedule 8 COMPUTATION OF DIRECT AND OVERLAPPING GENERAL OBLIGATION DEBT As of December 31, 2008 (in thousands)

			Estimated Percentage		mated Share Direct and
Governmental Unit	0	utstanding	Applicable <sup>(a)</sup>	Ove	rlapping Debt
Port of Seattle	\$	378,065	100.0%	\$	378,065
Estimated Overlapping General Obligation Debt:					
King County		1,048,574	100.0%	\$	1,048,574
Cities and Towns		1,320,933	99.7%		1,317,139
School Districts		3,130,522	96.6%		3,022,962
Other		426,247	99.5%		424,053
Total Estimated Overlapping Debt				\$	5,812,728
Total Direct and Estimated Overlapping Debt				<u>\$</u>	6,190,793

(a) As general obligation debt was repaid with property taxes, the percentage of overlapping general obligation debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by ratio of assessed valuation of property in overlapping unit subject to taxation in reporting unit to total valuation of property subject to taxation in reporting unit.

Source: King County Financial Management Section

#### Schedule 9 LEGAL DEBT MARGIN INFORMATION Last Ten Fiscal Years (in thousands)

#### Legal Debt Limitation Calculation for Fiscal Year 2008 (Statutory Debt Limitation)

Assessed Value of Taxable Property for 2008 (a)	\$	340,995,440
Debt Limit (nonvoted debt, including limited tax general obligation bonds) 0.25% of assessed value of taxable property $^{\rm (b)}$	\$	852,489
Less: Outstanding Limited Tax General Obligation Bonds		(378,065)
Less: Capital leases and other general obligations		
Non-voted General Obligation Debt Margin	\$	474,424
Debt Limit, Total General Obligation Debt 0.75% of assessed value of taxable property <sup>(b)</sup>	\$	2,557,466
Less: Total Limited Tax General Obligation Bonds		(378,065)
Less: Capital leases and other general obligations	_	
Voted General Obligation Debt Margin	\$	2,179,401

Fiscal Year	2008	2007	2006	2005	2004	2003	2002 2	2001 2000	1999
Non-voted General Obligation Bonds Limit Less: Total debt applicable to the Non-voted General Obligation Bond Limit	\$ 852,489 (378,065)	\$ 746,888 (397,835)	\$ 676,428 (416,645)	\$ 622,279 (380,225)	\$ 589,586 (397,285)	\$ 562,486 (217,285)		471,050 \$ 415,803 (240,125) (250,685	
Non-voted General Obligation Debt Margin	\$ 474,424	\$ 349,053	\$ 259,783	\$ 242,054	<u>\$ 192,301</u>	\$ 345,201	<u>\$ 298,462</u> <u>\$</u>	230,925 \$ 165,118	\$ 234,756
Total debt applicable to the Non-voted General Obligation Bonds Limit as a percentage of the Non-voted General Obligation Bonds Limit	55.7%	46.7%	38.4%	38.9%	32.6%	61.4%	56.6% 49	9.0% 39.7%	62.4%
Voted General Obligation Bonds Limit Less: Total debt applicable to the Voted General Obligation Bond Limit Voted General Obligation Debt Margin	\$ 2,557,466 (378,065) \$ 2,179,401	\$ 2,240,664 (397,835) \$ 1,842,829	\$ 2,029,283 (416,645) \$ 1,612,638	\$ 1,866,838 (380,225) \$ 1,486,613	\$ 1,768,757 (397,285) \$ 1,371,472	\$ 1,687,459 (217,285) \$ 1,470,174	(229,030) (	,413,151 \$ 1,247,409 (240,125) (250,685 ,173,026 \$ 996,724	) (141,300)
Total debt applicable to the Voted General Obligation Bonds Limit as a percentage of the Voted General Obligation Bonds Limit	85.2%	<u>\$2.2%</u>	<u> </u>	79.6%	77.5%	<u>• 1,470,174</u> 87.1%		3.0% 79.9%	87.5%

(a) See Schedule 3 for assessed value of taxable property data.

(b) Under Washington law, the Port may incur general obligation indebtedness payable from ad valorem taxes in an amount not exceeding one-fourth of one percent of the value of the taxable property in the Port district without a vote of the electors. With the assent of three-fifths of the electors voting thereon, subject to a validation requirement, the Port may incur additional general obligation indebtedness, provided the total indebtedness of the Port at any time does not exceed three-fourths of one percent of the value of the taxable property in the Port district.

### Schedule 10

### REVENUE BONDS COVERAGE BY TYPE

Last Ten Fiscal Years

(in thousands, except for revenue coverage ratios)

Fiscal Year <sup>(a)</sup>	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Gross revenue available for revenue bond debt service (b)	\$ 488,283	\$ 452,539	\$ 439,819	\$ 412,481	\$ 375,960	\$ 321,318	\$ 307,360	\$ 320,817	\$ 306,166	\$ 272,644
Operating expenses <sup>(c)</sup>	279,904	241,238	223,564	226,195	223,270	209,067	220,939	219,922	193,573	177,647
Less Port general purpose tax levy	(34,712)	(27,928)	(23,828)	(24,233)	(20,865)	(32,772)	(15,131)	(11,395)	(15,865)	(20,285)
Adjusted operating expenses	245,192	213,310	199,736	201,962	202,405	176,295	205,808	208,527	177,708	157,362
Nonoperating revenue, net <sup>(d)</sup>	40,345	32,195	24,659	18,776	6,053	10,262	11,622	7,308	4,682	8,109
Net revenue available for first lien debt service	\$ 283,436	\$ 271,424	\$ 264,742	\$ 229,295	\$ 179,608	\$ 155,285	<u>\$ 113,174</u>	\$ 119,598	\$ 133,140	\$ 123,391
Debt service on first lien bonds	\$ 88,467	\$ 87,640	\$ 87,876	\$ 84,614	\$ 75,535	\$ 78,577	\$ 67,782	\$ 68,399	\$ 67,271	\$ 66,581
Coverage on first lien bonds	3.20	3.10	3.01	2.71	2.38	1.98	1.67	1.75	1.98	1.85
Net revenue available for intermediate lien debt service (e)	<u>\$ 194,969</u>	<u>\$ 183,784</u>	<u>\$ 176,866</u>	<u>\$ 144,681</u>	N/A	N/A	N/A	N/A	N/A	N/A
Plus prior lien debt service offset paid by PFC revenue $^{(\!f\!)}$	10,125	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Available for intermediate lien revenue as first adjusted	\$ 205,094	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Debt service on intermediate lien bonds (e)	\$ 22,330	\$ 14,079	\$ 7,269	\$ 2,167	N/A	N/A	N/A	N/A	N/A	N/A
Coverage on intermediate lien bonds (e)	9.18	13.05	24.33	66.77	N/A	N/A	N/A	N/A	N/A	N/A
Net revenue available for subordinate lien debt service	<u>\$ 182,764</u>	<u>\$ 169,705</u>	<u>\$ 169,597</u>	<u>\$ 142,514</u>	<u>\$ 104,073</u>	<u>\$ 76,708</u>	\$ 45,392	<u>\$    51,199</u>	<u>\$ 65,869</u>	<u>\$ 56,810</u>
Debt service on subordinate lien bonds	\$ 41,511	\$ 42,006	\$ 39,067	\$ 27,813	\$ 23,382	\$ 16,748	\$ 13,112	\$ 11,335	\$ 13,660	\$ 11,840
Coverage on subordinate lien bonds	4.40	4.04	4.34	5.12	4.45	4.58	3.46	4.52	4.82	4.80

(a) During 2003, the Port changed its methodology with respect to the calculation of total revenue available for revenue bond debt service and of net expenses payable from revenue and restated 1999 through 2002 periods presented to reflect the change. The Port has determined that unrealized gains and losses on investments should not be considered in the revenue calculation. Commercial paper fees are added back to the expense calculation.

(b) Gross revenue represents total operating revenue adjusted for the following: Fuel hydrant rental income (applicable only in 2008, 2007, 2006, 2005, 2004 and 2003) and difference of escalating rental income on straight-line basis versus contracted amount are excluded.

(c) Operating expenses represents total operating expense adjusted for rental car facility related operating expense.

(d) Nonoperating revenue, net is adjusted for the following: Interest expense on any obligations incurred in connection with and payable from gross revenue, income which is not legally pledged for revenue bond debt services namely passenger facility charges, and customer facility charges, grant and donation revenue, public expense, and non-cash items are excluded.

(e) No intermediate lien bonds were issued prior to 2005.

(f) During 2008, the Port implemented using Passenger Facility Charges ("PFC") revenue toward other specific revenue bonds debt service related to eligible projects. The Port, as authorized by the Federal Aviation Administration ("FAA"), has the authority to use PFC to: (i) pay PFC issued debt; (ii) pay eligible projects costs (definitions, terms and conditions are set by the FAA), and (iii) pay revenue bonds debt service related to PFC eligible projects. Historically, the Port used PFC to pay PFC debt service and to pay eligible projects costs. While the PFC revenue was used toward first lien bonds debt service, as permitted by the Port's Intermediate Lien Master Resolution No. 3540, as amended, this schedule applies the PFC revenue to the calculation for coverage on intermediate lien bonds.

Source: Port of Seattle's Schedules of Net Revenue Available for Revenue Bond Debt Service.

#### Schedule 11

### DEMOGRAPHIC STATISTICS

Last Ten Fiscal Years

(in thousands)

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
King County:										
Population <sup>(a)</sup>	1,884	1,861	1,835	1,808	1,788	1,779	1,774	1,758	1,737	1,720
Personal Income <sup>(b)</sup>	N/A	N/A	\$ 96,579,228	\$ 86,746,632	\$ 87,617,622	\$ 80,002,571	\$ 78,400,551	\$ 76,883,017	\$ 77,271,598	\$ 72,997,198
Per Capita Personal Income <sup>(b)</sup>	N/A	N/A	\$ 52.7	\$ 48.2	\$ 49.3	\$ 45.3	\$ 44.6	\$ 43.8	\$ 44.4	\$ 42.2
Unemployment Rate <sup>(c)</sup>	4.3%	3.9%	4.2%	4.8%	5.2%	6.2%	6.2%	5.1%	4.1%	3.8%
State of Washington:										
Population <sup>(a)</sup>	6,588	6,488	6,376	6,256	6,168	6,098	6,042	5,975	5,894	5,831
Personal Income <sup>(b)</sup>	\$ 277,397,233	\$ 267,276,000	\$ 240,709,000	\$ 222,643,000	\$ 217,503,000	\$ 203,889,681	\$ 198,371,257	\$ 193,498,304	\$ 187,853,404	\$ 175,491,324
Per Capita Personal Income <sup>(b)</sup>	\$ 42.4	\$ 41.2	\$ 37.8	\$ 35.4	\$ 35.0	\$ 33.3	\$ 32.7	\$ 32.3	\$ 31.8	\$ 30.0
Unemployment Rate (c)	5.3%	4.7%	4.9%	5.5%	6.3%	7.4%	7.3%	6.2%	5.0%	4.8%

(a) State of Washington, Office of Financial Management (1999 through 2008 figures are estimated except 2000 census data)

(b) Regional Economic Information System, Bureau of Economic Analysis, U.S. Department of Commerce

(c) Rates were average unemployment rates for the year obtained from Washington State, Employment Security Department, Labor Market and Economic Analysis Branch.

# Schedule 12 Principal Employers of Seattle<sup>(a)</sup> Current Year and Nine Years Ago

		2008			1999	)
			Percentage of			Percentage of
			Total			Total
Type of Employer	Employees	Rank	Employment	Employees	Rank	Employment
Manufacturing—Durable Goods Manufacturing	136,700	1	9.3 %	159,000	1	11.4 %
Government—Local	122,600	2	8.4	106,300	2	7.6
Professional and Business Services—Professional, Scientific and Technical Services	109,800	3	7.5	92,200	3	6.6
Leisure and Hospitality— <i>Food Services and Drinking</i> <i>Places</i>	94,400	4	6.4	86,700	4	6.2
Professional and Business Services—Administrative and Support and Waste Management and Remediation	92 700	F	E C	96 400	F	6.2
	82,700	5	5.6	86,400	5	
Wholesale Trade	71,400	6	4.9	71,600	6	5.1
Retail Trade—Unspecified	62,600	1	4.3	70,400	7	5.1
Government—State	61,500	8	4.2	54,700	10	3.9
Construction—Specialty Trade Contractors	60,600	9	4.1			
Financial Activities—Finance and Insurance	58,300	10	4.0	59,000	8	4.2
Transportation and Warehousing				54,800	9	3.9
Total	860,600		<u>58.7</u> %	841,100		60.2 %

(a) Total nonfarm, seasonally adjusted, as of December of each fiscal year.

Source: Washington State Employment Security Department Labor Market and Economic Analysis

# Schedule 13 Number of Port of Seattle Employees by Division<sup>(a)</sup> Last Ten Fiscal Years

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Aviation	805	822	790	793	811	821	839	817	726	667
Seaport <sup>(b)</sup>	59	212	192	193	198	215	280	444	438	434
Real Estate <sup>(b)</sup>	153			570	504	504	570	505	<b>545</b>	170
Other <sup>(c)</sup>	668	554	558	573	581	564	573	565	545	478
Economic Development <sup>(b)</sup>		11	11	13	12	17	12	13	16	14
Total	1,685	1,599	1,551	1,572	1,602	1,617	1,704	1,839	1,725	1,593

(a) Number of employees include regular, temporary, full-time, and part-time employees as of the last day of each fiscal year.

(b) The Real Estate Division was formed in 2008 to allow the Seaport and Aviation Divisions to concentrate on their core businesses. The Real Estate Division incorporates employees from the Seaport, Aviation and former Economic Development Division.

(c) Other includes new Capital Development Division which was established in 2008. It houses existing engineering, project management (previously resided in Aviation and Seaport Divisions), construction functions, and the Port's new Central Procurement Office.

Source: Port of Seattle Human Resources Database

# Schedule 14 SEATTLE-TACOMA INTERNATIONAL AIRPORT ENPLANED PASSENGERS LEVEL Last Ten Fiscal Years

(in thousands)

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Domestic										
Deplaned	14,627	14,272	13,745	13,410	13,215	12,277	12,194	12,339	12,999	12,664
Enplaned	14,647	14,313	13,755	13,408	13,154	12,250	12,247	12,345	12,963	12,606
Total Domestic	29,274	28,585	27,500	26,818	26,369	24,527	24,441	24,684	25,962	25,270
International										
Deplaned	1,485	1,363	1,252	1,247	1,225	1,167	1,183	1,191	1,235	1,239
Enplaned	1,437	1,348	1,227	1,224	1,211	1,106	1,115	1,161	1,211	1,196
Total International	2,922	2,711	2,479	2,471	2,436	2,273	2,298	2,352	2,446	2,435
Grand Total	32,196	31,296	29,979	29,289	28,805	26,800	26,739	27,036	28,408	27,705

Source: Seattle-Tacoma International Airport Activity Reports

## Schedule 15 SEATTLE-TACOMA INTERNATIONAL AIRPORT AIRCRAFT OPERATIONS LEVEL Last Ten Fiscal Years

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Air Carrier	306,431	276,954	253,507	254,829	250,605	210,603	220,786	227,579	236,355	233,914
Air Taxi	34,527	64,745	82,147	83,928	105,377	140,777	139,821	168,322	203,723	194,352
General Aviation	4,174	5,240	4,296	2,938	2,788	3,336	4,069	4,668	5,448	5,321
Military/ Training	110	107	108	67	124	54	59	66	151	73
Grand Total	345,242	347,046	340,058	341,762	358,894	354,770	364,735	400,635	445,677	433,660

Source: Seattle-Tacoma International Airport Activity Reports

# Schedule 16 SEATTLE-TACOMA INTERNATIONAL AIRPORT AIR CARGO LEVEL Last Ten Fiscal Years

(in metric tons)

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Domestic —Air Freight	161,854	181,994	203,752	212,505	205,333	205,838	215,546	218,513	236,527	225,898
International —Air Freight	83,499	88,752	85,359	72,271	79,829	73,664	71,048	75,773	74,854	74,603
Air Mail	44,852	48,267	52,841	53,815	62,355	71,916	88,159	107,249	145,539	143,723
Grand Total	290,205	319,013	341,952	338,591	347,517	351,418	374,753	401,535	456,920	444,224

Source: Seattle-Tacoma International Airport Activity Reports

# SCHEDULE 17 SEATTLE HARBOR CONTAINERS VOLUMES

# Last Ten Fiscal Years

(in twenty-foot equivalent units, "TEUs", a measure of container volume)

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
International Contain	ers									
Import Full	664.472	810.453	799.138	846.311	704.664	542.863	537.504	497.068	594.991	583,822
Export Full	434,546	503,690	438,806	484,997	387,503	348,856	358,521	329,390	378,208	391,284
Empty	277,478	314,351	398,317	414,490	374,084	293,062	277,223	226,331	228,642	220,044
Total International Containers	1,376,496	1,628,494	1,636,261	1,745,798	1,466,251	1,184,781	1,173,248	1,052,789	1,201,841	1,195,150
Total Domestic Containers	327,996	345,010	351,099	342,131	309,607	301,684	265,624	262,320	286,427	294,899
Grand Total	1,704,492	1,973,504	1,987,360	2,087,929	1,775,858	1,486,465	1,438,872	1,315,109	1,488,268	1,490,049

Source: Port of Seattle Container and Tonnage Statistics Reporting System

## SCHEDULE 18 SEATTLE HARBOR DOCKS VOLUMES Last Ten Fiscal Years

(in metric tons)

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Non-containerized break bulk	106,854	116,571	131,984	144,280	149,749	117,725	174,780	220,427	449,184	474,465
Grain	6,400,778	5,333,018	5,901,821	5,049,107	3,877,991	3,107,732	1,679,821	2,714,874	2,131,623	1,878,344
Petroleum	938,463	1,064,744	976,526	874,475	853,756	909,879	1,098,352	1,591,481	1,914,201	1,816,581
Volasses	65,019	46,648	45,103	36,874	43,541	46,814	53,349	52,917	37,154	29,805
Grand Total	7,511,114	6,560,981	7,055,434	6,104,736	4,925,037	4,182,150	3,006,302	4,579,699	4,532,162	4,199,195

Source: Port of Seattle Container and Tonnage Statistics Reporting System

# SCHEDULE 19 SEATTLE HARBOR CRUISE TRAFFIC Last Ten Fiscal Years

Fiscal Year	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Cruise Vessel Calls <sup>(a)</sup>	210	190	196	169	150	99	75	58	36	6
Cruise Passengers	886,039	780,593	751,074	686,357	563,000	345,000	244,905	170,495	119,002	6,615

(a) Seattle participated in the Alaska cruise market since the early 1990s through hosting port of call vessels. Seattle first became a homeport to cruise ships in 2000.

Source: Port of Seattle Records

## SCHEDULE 20 CAPITAL ASSETS INFORMATION As of December 31, 2008

### Seattle-Tacoma International Airport

### **Seaport and Real Estate Facilities**

1,500 acres

4

3

2

500 acres

2,560 reefer plugs

260 acres

86 acres

30 acres

177,000 sq. ft. 112,000 sq. ft.

10 (with 1,580 to 4,440 feet long) 24 (of which 7 owned by SSA Terminals)

9 (with 400 to 2,100 feet long)

3 (with 1,600 to 2,000 feet long)

4 full trains loading and storage capacity

Location:	12 miles south of downtown Seattle		Total Property
Area:	2,800 acres		Number of Container Terminal
Airport Code:	SEA		Number of Breakbulk Terminal
Runways:	16L/34R 16C/34C 16R/34L	11,901 ft. 9,426 ft. 8,500 ft.	Number of Cruise Terminals
Terminal:	Airlines Tenants Port Occupied Public/common Mechanical Total Number of passenger gates Number of loading bridges Number of concessionaires in terminal Number of rental car agencies in terminal	1,294,473 sq. ft. 280,639 sq. ft. 280,880 sq. ft. 758,216 sq. ft. 471,951 sq. ft. 3,086,159 sq. ft. 79 46 45 9	Container Terminals Size Berths Container Cranes Storage Facilities Maintenance Facilities On-dock Intermodal Yard Refrigerated Capacity Breakbulk Terminals Size Berths
Apron:	Commercial Airlines	3,061,300 sq. ft.	Storage Facilities
Parking:	Spaces assigned: Short-term Long-term Economy Rental cars Employees Total	1,375 7,646 2,400 3,276 <u>620</u> 15,317	<i>Cruise Terminals</i> Size Berths

International: Customs / Immigration Federal Inspection Service Facility

Source: Port of Seattle Records